



OCFA PROCUREMENT POLICY MANUAL

REVISED FOR FISCAL YEAR 2021/22

Contents

- 1. Purpose 2
- 2. General Provisions 2
- 3. Ethics and Standards of Conduct in Procurement 3
- 4. Procurement Authority 4
- 5. Procurement Thresholds 6
- 6. CAL-Card **Error! Bookmark not defined.**
- 7. Informal Solicitations 8
- 8. Formal Competitive Solicitation Process 9
- 9. Cooperative Purchasing 15
- 10. Sole Source 15
- 12. Public Works Informal Bidding 16
- 13. Public Works Formal Bidding 17
- 14. Emergency Procurement 19
- 15. Federally Funded Purchases 20
- 16. Sustainable Procurement 26
- 17. Protests 27
- 18. Staff Reports 28
- 19. Contract Representative Duties 28
- 20. Surplus 28
- 21. Definition of Key Terms 30
- 22. Exhibits 39
 - Exhibit 1: OCFA General Order 6 39
 - Exhibit 2: OCFA Roles/Responsibilities/Authorities Matrix (*Procurement Excerpt*) 41
 - Exhibit 3: OCFA Purchase Process and Thresholds – Standard 46
 - Exhibit 4: OCFA Purchase Process and Standards – Public Works 47

1. Purpose

The purpose of this manual is to provide a policy guide for staff involved in the procurement process pursuant to the Orange County Fire Authority Procurement Code, Ordinance No. 009, adopted by the OCFA Board of Directors on September 22, 2021. The OCFA Purchasing Ordinance was created to simplify, clarify, centralize, and modernize the requirements governing OCFA procurement. The American Bar Association (ABA) Model Procurement Code (MPC) was the foundation in developing the OCFA Procurement Code.

The Procurement Policy Manual is structured in the same order as the Procurement Code for ease of use. The intent of the Procurement Policy Manual is to provide more in-depth details of the procurement policies as they relate to the content described in this manual.

The Procurement Policy Manual is intended to be a living document and may be updated from time to time as policies are amended.

2. General Provisions

Since the inception of Orange County Fire Authority on February 3, 1995, the agency has operated with centralized procurement authority with the goal of procuring needed supplies, services, and equipment of quality within the required time and at the best value in a manner consistent with legal requirements, good business practices, and proper fiscal control. The responsibility for all procurement activities lies under a single authority within the organization, and the Purchasing Manager serves as the central procurement and contracting authority.

OCFA elected to follow the State of California Public Contract Code as it applies to a general law city. As a result, there may be differences in the legal contracting requirements when the Authority is compared to the County of Orange or charter cities.

OCFA procurement policies apply to all contracts for the procurement of supplies, services, and construction, as well as every expenditure of federal, state, and local public funds, irrespective of the source of funds. The policies also apply to contracts that do not involve an obligation of funds, including the disposal of property that the agency no longer needs.

The policies **do not apply** to grants awarded by the Authority, transactions involving the purchase, sale, or lease of Fire Authority real property, professional witness, settlement of litigation or threatened litigation, or contracts with other governmental agencies.

3. Ethics and Standards of Conduct in Procurement

3.1 Ethics

The Purchasing Manager and all those involved in Authority procurement, shall discharge their duties in accordance with high ethical standards by practicing their profession with integrity, honesty, truthfulness, and adherence to the absolute obligation to safeguard the public trust. OCFA subscribes to, and accepts as its own, the Standards of Procurement Practice adopted by the California Association of Public Procurement Officials (CAPPO):

- To regard public service as a sacred trust, giving primary consideration to the interests of the public agency that employs us.
- To purchase without prejudice, seeking to obtain the maximum value for each dollar expended.
- To avoid unfair practices, giving all qualified vendors equal opportunity.
- To honor our obligations and require that obligations to our public agency be honored.
- To accord vendor representatives courteous treatment, remembering that these representatives are important sources of information and assistance in solving our purchasing needs.
- To refuse to accept any form of commercial bribery, and prevent any appearance of so doing.
- To be receptive to counsel from our colleagues, and to cooperate with them to promote a spirit of teamwork and unity.
- To conduct ourselves with fairness and dignity, and to demand honesty and truth in the purchasing process.
- To strive for greater knowledge of purchasing methods and of the materials we purchase.
- To cooperate with all organizations and individuals involved in activities designed to enhance the development of the purchasing profession, remembering that our actions reflect on the entire purchasing profession.

3.2 Standards of Conduct for All Parties Involved in Procurement

These standards establish a framework of expectations for Authority employees and other individuals involved in all phases and aspects of the procurement and contracting life cycle, including acquisition planning, solicitation phase, proposal evaluation, supplier selection, and the post-award administration. These procurement standards are founded on applicable federal and California laws.

Conflict of Interest

No employee, officer, or agent shall participate directly or indirectly in the selection or the award or administration of any contract if a conflict, real or apparent, would be involved. Such conflict would arise when a financial or other interest in a firm selected for the award is held by:

1. An employee, officer, or agent involved in making the award;
2. Their relative (including father, mother, son, daughter, brother, sister, uncle, aunt, first cousin; nephew, niece, husband, wife, father-in-law, brother-in-law, sister-in-law, stepfather, stepmother; stepson, stepdaughter, stepbrother, stepsister, half-brother, or half-sister);
3. Their partner; or
4. An organization that employs, is negotiating to employ, or has an arrangement concerning prospective employment of any of the above.

Understand and fully comply with the standards and your responsibilities as established by the OCFA General Order 06 (Exhibit 1) and avoid any actual or perceived conflict of interest throughout the procurement process.

There are several conflict of interest laws, including Government Code § 1090 and the California Political Reform Act, which apply to procurement. These laws are grounded on the notion that government officials owe paramount loyalty to the public, and decisions must be unbiased. Employees and other individuals are prohibited from participating in the making of a contract in which they have a financial interest. The law prohibits the same party from being on both sides of a contract. Individuals and contractors may not participate in the making of a contract and then bid or propose to do the work on that contract at a later date.

Avoid actual and perceived conflicts of interest throughout the entire procurement process

Do not seek or accept any favors, gifts, or benefits that are not offered routinely to the general public from contractors, suppliers, vendors, firms, or persons representing any of these entities, or other parties that are doing business or seeking to do business, with the OCFA. Do not use your job to obtain benefits, directly or indirectly, for yourself or anyone else.

Conduct all OCFA business in an honest and impartial manner

Consistent with the requirements of law, policy, and common sense, maintain appropriate confidentiality in both written and oral communications. Resolve issues effectively and ethically while refraining from exercising any pressure on staff that could be perceived as trying to apply inappropriate influence.

Act for the benefit of OCFA

Ensure public money is spent solely for the benefit of the public and is consistent with applicable federal, State, and local laws, regulations, policies, and procedures.

Failure to adhere to applicable federal and California law, General Order 06, and these Standards of Conduct is subject to disciplinary action up to and including termination, and or referral to appropriate enforcement agencies. Consultants, contractors, or other individuals are subject to applicable laws and contractual requirements.

This written standard of conduct covering conflicts of interest and governing the actions of employees engaged in the selection, award, and administration of contracts complies with requirements in 2 CFR Part 200, § 200.318, general procurement standards applicable for federally funded and pass-through agency purchases.

4. Procurement Authority

Procurement derives its authority from federal, state, and local laws. The local authority is OCFA Purchasing Ordinance No. 009, with the specific intent of creating the governance of OCFA procurement. State laws that apply to OCFA procurement activities are found in the Government Code, the Civil Code, the Business and Professions Code, the Labor Code, and the Public Contract Code. Federal law applies to OCFA procurement activities any time federal funds are used, including funds received from pass-through agencies such as the state of California.

See Section 14 of this policy manual for more details on federally funded procurement requirements.

Board Authorized Purchases

All local authority rests with the OCFA Board of Directors unless it is delegated by statute or board action. When delegated, these authorities are further defined by contracts, resolutions, policies, or other board actions. The approved budget appropriation is the authorization by the Board to purchase capital equipment, services, and materials for operations during the fiscal year.

Chief Procurement Officer Authority

The OCFA Purchasing Ordinance authorizes centralized procurement and contracting authority to the Chief Procurement Officer. The Chief Procurement Officer for OCFA is the Purchasing Manager. Centralized procurement requires that all procurement activities are completed under a single authority within the organization with the goal of procuring needed supplies, services, and equipment of quality, within the required time and at the best value in a manner consistent with legal requirements, good business practices, and proper fiscal control. The Purchasing Manager has the authority to award and sign contracts that do not exceed the amount defined under management authority in the OCFA Roles and Responsibilities Matrix (*specific to procurement*) (Exhibit 2). Contracts that exceed management authority may be executed by the Purchasing Manager or the Fire Chief upon approval of the Executive Committee or the Board of Directors.

Delegated Purchasing Authority

The professional procurement staff, including the Assistant Purchasing Agent and Buyer positions, have been delegated the authority to execute procurement contracts (i.e., purchase orders, blanket orders, and professional services contracts) on behalf of the Authority. *All professional purchasing staff are designated employees and are required to file a Statement of Economic Interest annually.*

Contract Signature Authority

Only those employees given explicit written authority by the Board, the Executive Committee, the Purchasing Manager, or the Fire Chief may execute procurement agreements. (Procurement agreements are written contracts that bind the Authority and a supplier to a purchasing obligation). Such written authority includes terms and conditions, which are typically reviewed by General Counsel, and all such terms and conditions are to be adhered to. All procurement related agreements are to be submitted to Procurement for review and contract execution, regardless of the agreement's dollar value, the form of payment used, or source of funds. Procurement staff will coordinate agreement review with General Counsel and other appropriate stakeholders as required. The Clerk of the Authority maintains records of all signed original contracts.

Department Procurement Requests

All purchases expending OCFA funds must be appropriately budgeted and duly authorized by the manager controlling the specific budget. The procurement process is initiated upon receipt of an approved purchase requisition authorized by the respective manager. *Requisition signature authority is not the same as contract signature authority.*

Smaller Purchase Delegation

Delegation of certain lower-value purchasing has been given to OCFA employees issued department credit cards (CAL-Card) in amounts according to their respective single purchase limit. This delegation is contingent on the clear understanding that all delegated purchasing must be made in accordance with the OCFA Procurement Code, as well as any applicable state and federal laws.

5. Procurement Thresholds

All authority rests with the Authority's Board of Directors unless it is delegated by statute or board action. The Roles and Responsibilities Matrix (Exhibit 2) defines OCFA's levels of authority that apply specifically to Procurement, as approved by the Board of Directors.

The procurement of products and services is accomplished through a variety of procedures as defined in the OCFA Procurement Code. The procedures are designed to address the differences in complexity, risk, and value of each purchase. The OCFA Purchase Process and Thresholds decision matrix (Exhibit 3) has been created to assist staff in making a purchase. It is OCFA's policy to develop maximum competition for all purchases. *The splitting of purchases into smaller blocks to avoid or otherwise circumvent the thresholds for source selection and solicitation requirements is prohibited.*

5.1 Federally Funded Purchases

Micro-purchase (below \$50,000)

In accordance with Title 2 CFR 200 §200.320(a)(1)(iv)(A), OCFA self-certifies a micro-purchase threshold of \$50,000. Since OCFA thresholds are more restrictive, federal pass-through funded purchases within this range (*which is periodically adjusted for inflation*) must meet OCFA standard commodity and non-construction services thresholds in addition to the federal requirements as described in Section 14 of this policy manual.

For federally funded purchases less than the adopted micro-purchase limit, a micro-purchase may be made without obtaining competitive quotations if it is determined that the price to be paid is fair and reasonable (based on recent research, experience, or previous purchases of the same items). To the extent practicable, micro-purchases will be distributed equitably among qualified vendors. The issuance of a purchase order (PO) by the Authority and its acceptance by the vendor constitutes a contract.

Simplified Acquisition (\$50,000 - \$250,000)

Since OCFA thresholds are more restrictive, federal pass-through funded purchases within this range (*which is periodically adjusted for inflation*) must meet OCFA standard commodity and non-construction services thresholds in addition to the federal requirements as described in Section 14 of this policy manual on federally funded purchases.

5.2 OCFA Standard Commodity and Services Purchases (non-construction)

Small purchase less than \$10,000

For purchases that are less than \$10,000, competitive written quotes from multiple sources are not required. The purchase can be made so long as it is determined that the written quote received is reasonable. This does not restrict the Authority from requesting additional written quotes when it is in the best interest of OCFA. When the purchase request is received in the Purchasing Department, a purchase order will be issued to the supplier forming a contract for the commodity or service.

Small purchases over \$10,000 and less than \$50,000

For purchases of materials, equipment and services within this range, a simple competitive solicitation process, such as a Request for Quotations (Section 7.1), is required. Insofar as it is practical, no less than three (3) businesses are to be solicited to submit quotations, with the contract award made to the responsive and responsible bidder submitting the quotation which is most advantageous to the Authority that conforms in all material respects to the solicitation. Results of the solicitation and records on the

process utilized will be maintained as public records. This does not preclude the Authority from utilizing more restrictive procedures if, and when required by federal or state law (i.e. Public Works), where federal or state funds are involved in the contract to be awarded, or when the Purchasing Manager determines it is in the best interest to of the Authority to do so.

Purchases greater than \$50,000

For purchases of materials, equipment, and services greater than \$50,000, a formal competitive solicitation process is required. Procurement staff will determine the formal solicitation process. The formal procurement process can be done through a sealed Invitation for Bid (IFB) or a Request for Proposal (RFP) process (Section 8). The requestor (requesting department) will work with Procurement staff throughout the solicitation, evaluation, award, and administration processes. OCFA may elect to utilize a cooperative purchasing agreement whereby substituting the competitive solicitation process of another public agency for its own, provided that the substitute process is substantially equivalent to the OCFA solicitation process.

5.3 Public Works/Public Projects

On February 22, 1996, the Authority adopted the alternative informal bidding procedures set forth in the California Uniform Public Construction Cost Accounting Act (CUPCCAA) for public project work performed or contracted by OCFA. This provided the ability to utilize informal bidding procedures set forth in the California Public Contract Code (PCC) §22000-§22045. This does not preclude the Authority from utilizing more restrictive procedures if, and when required by federal or state law, where federal or state funds are involved in the contract to be awarded, or when the Purchasing Manager determines it is in the best interest of the Authority to do so. The OCFA Purchase Process and Thresholds for Public Works Decision Matrix (Exhibit 4) provides dollar thresholds defining the process for public works and public projects. *Per PCC §22033, it is unlawful to split or separate into smaller work orders or projects any project for the purpose of evading competitive bidding.*

Public Works Projects (less than \$60,000)

Public works contracts below this amount may be performed by OCFA employees, by negotiated contract, or by written purchase order. Multiple written quotes are requested for work below this limit as may be practicable.

Per Civil Code §9554, for projects over \$25,000, a labor and materials payment bond for 100 percent of the total amount of the public works contract is required.

Public Works Projects (between \$60,000 – \$200,000)

Public works contracts within this threshold will be solicited by the informal public works procedures as defined in the PCC §22034 and OCFA Ordinance No. 009 Sec. 1-49.

See Section 11 of this policy manual for more details on informal public works bidding policies.

Public Works Projects (over \$200,000)

Public works contracts above this threshold will be solicited by the formal public works procedures as defined in the PCC §22037 and OCFA Ordinance No. 009 Sec. 1-50.

See Section 12 of this policy manual for more details on formal public works bidding policies.

6. CAL-Card

The Procurement Card (P-Card or CAL-Card) is a unique business credit card used to simplify the purchasing and payment process for small dollar acquisitions. The function of the P-Card is to provide Authority staff with greater flexibility to complete small purchases within the delegated authority. Delegation of certain lower-value purchasing has been given to specific OCFA employees issued department credit cards (CAL-Card) in amounts according to their individual single purchase limit. Prior to receiving a CAL-Card, the cardholders receive training on acceptable purchases. The P-Card is not to be used in lieu of established contracts and is not intended to replace effective procurement planning that enables volume discounts. Purchases shall not be split to circumvent purchasing regulations or established thresholds.

7. Informal Solicitations

Use of the informal solicitations is determined by the dollar threshold of the purchase as described in Section 5.

7.1 Request for Quotations A request for quotations (RFQ) is an informal bid process used primarily for commodity purchases that fall within the Small Purchase Threshold. Quotations must be submitted in a written format and may be solicited via email or using OCFA's online procurement system. Whenever practicable, no less than three (3) suppliers must be notified of the RFQ.

The RFQ must include clear concise specifications with a description of the physical or functional characteristics of the commodity or equipment desired, and be written to encourage maximum and fair competition. Unless only one brand of commodity or equipment is acceptable due to compatibility or other restrictive requirements, brand names will only be used for providing descriptive information and not be used to restrict competitive bidding.

Award is based on price and is made to the lowest responsive and responsible bidder able to meet the agency's requirements. In the event of a tie, preference will be given to firms having a legitimate place of business within Orange County.

7.2 Request for Information A request for information (RFI) is an informal method of obtaining information from suppliers that may have unique or critical knowledge about a product or service that OCFA is researching. The RFI method is not intended to result in a contract award but is designed to allow for the collection of current or state-of-the-art industry information that may then be used to develop specifications or a scope of work to be used in a future solicitation. An RFI may also be used during the planning stage of a procurement activity as the first step in the vendor selection process, and a qualification step prior to the RFP or IFB.

An RFI is typically used to:

- Compile detailed information about potential suppliers and their capabilities or category/product
- Advise potential suppliers that you intend to source this product or service competitively
- Gather information to further the future solicitation
- Qualify suppliers to a shorter list that will be invited to submit bids or proposals

Responses to requests for information notices are not offers and cannot be accepted to form a binding contract.

8. Formal Competitive Solicitation Process

For purchases of materials, equipment, and services which are anticipated to be greater than \$50,000, a formal competitive solicitation process is required. The formal procurement process can be done through a sealed Invitation for Bid (IFB) or a Request for Proposal (RFP) process. Procurement staff will determine the formal solicitation process. The requestor (requesting department) will work with the designated procurement representative throughout the solicitation, evaluation, award, and administration processes. IFBs and RFPs will be issued by the procurement office and will include all contractual terms and conditions applicable to the procurement in accordance with Article III of the OCFA Procurement Code.

An IFB or RFP may be cancelled, or any or all bids or proposals rejected in whole or in part, as may be specified in the solicitation when it is in the best interest of the Authority to do so.

8.1 Invitation for Bids (IFB)

The sealed IFB method is used when it is determined that there is no substantive difference among the products or services that meet the specifications and the only difference among responsive bids is price. Award shall be made to the lowest responsive and responsible bidder whose bid conforms in all material respects to requirements and criteria set forth in the invitation for bids when utilizing the IFB method.

Specifications

Clear, concise specifications must be included in the bid documents. The specifications are a description of the physical or functional characteristics of the commodity, equipment, or service desired. Specifications shall be written to encourage maximum and fair competition. A statement of the desired purpose should be included in specifications and contain only those characteristics essential to the final performance of the product or services. Unless only one brand of commodity or equipment is acceptable due to compatibility or other restrictive requirements, any brand name used in the specifications will be used only for the purpose of establishing descriptive information and will not be used to restrict competitive bidding.

Request for Qualifications
A Request for Qualifications is used to qualify firms for a specific project requiring specialized skills such as consulting services. This procurement method can also be used when professional assistance is needed to provide specifications and details for a project with an undefined scope of services. It can also be used for pre-qualifying one or more firms offering professional services when anticipated future needs require the availability of the firm(s) as needed for services of the same or similar discipline. This can be the first step in a two-step solicitation process. A request for qualifications may be cancelled, or any or all statements of qualifications rejected in whole or in part, when it is in the best interest of the Authority to do so. *See Section 11 and 12 for additional information specific to Request for Qualifications relating to Public Works.*

Two-Step Process

A prequalification Process may be conducted prior to the issuance of an IFB, as the first step in a two step-solicitation process, in order to establish a list of qualified bidders. Qualification criteria may include: financial capacity/stability, company history, capacity to perform, relevant experience, and any other criteria relevant to services or items being sought by the Authority. Prequalification requirements will constitute the minimum requirements necessary to fulfill the contract. In the event a prequalification process is used, only bids submitted from prequalified bidders will be accepted. *See Section 12 for additional information specific to prequalification of contractors for formal public works projects.*

Public Notice

IFBs are electronically posted on the Authority's web site. Notice of the IFB shall be made available for public inspection no less than fourteen (14) days prior to the date set for the opening of bids. A shorter time may be deemed necessary for a particular procurement as determined in writing by the Purchasing Manager.

Pre-bid Conference

When it is in the best interest of the Authority, a pre-bid conference may be conducted. If a pre-bid conference is conducted, it shall be not less than seven (7) days before the bid due date and time, unless the Purchasing Manager makes a written determination that the specific needs of the procurement justify a shorter time. The purpose of the pre-bid conference is to clarify any questions which may exist on the part of the bidders regarding the specifications or scope of work, prior to the bid due date. Pre-bid conferences shall not be mandatory for potential bidders unless it is clearly in the Authority's best interest of OCFA.

Solicitation Amendment. The solicitation amendment is issued to do any or all of the following:

- Make a correction in the solicitation;
- Correct defects or ambiguities;
- Provide additional information or instructions; or
- Extend the offer due date and time if the Purchasing Manager determines that an extension is in the best interest of the Authority.

If a solicitation is changed by a solicitation amendment, the amendment will be posted to the Authority's web site. It is the responsibility of the offeror to obtain any solicitation amendments and acknowledge receipt of amendment as specified in the solicitation amendment.

Late Bids

A bid is late if it is received at the location designated in the IFB after the time and date set for bid opening. A late bid shall be rejected. Bidders submitting bids that are rejected as late shall be so notified.

Bid Opening

Bids shall be opened publicly in the presence of one or more witnesses at the time and place designated in the IFB. A secure web-based system or other appropriate media may be used in lieu of public bid opening, provided that the accuracy, confidentiality, and reliability is maintained. The name of each bidder and the amount of each bid, as well as other relevant information, as deemed appropriate by the Purchasing Manager, shall be recorded. Unless otherwise determined, this record shall be open to public inspection. In the event no attendees are present for bid opening, the sealed bids shall be opened by the department and a "bid" or "no bid" may be recorded on the tabulation. The bids shall not be available for public inspection until after a notice of intent to award is issued. After a notice of intent to award is issued

or, in the absence of a notice of intent to award, after final execution of the contract, the bids shall be available for public inspection, except to the extent that the withholding of information is permitted or required by law. If the bidder designates a portion of its bid as confidential, it shall isolate and identify in writing the confidential portions in accordance with the OCFA Procurement Code, Ordinance No. 009.

Bid Acceptance and Bid Evaluation

Bids shall be unconditionally accepted without alteration or correction, except as authorized in the Procurement Code. Bids shall be evaluated based on the requirements set forth in the IFB, which may include criteria to determine acceptability such as inspection, testing, quality, workmanship, delivery, and suitability for a particular purpose. The IFB shall set forth the evaluation criteria to be used. No criteria may be used in bid evaluation that is not set forth in the IFB.

A summary page including details of all bids received, the staff recommendation for award, and any other pertinent information will be maintained in the bid file available for public record. These details will be provided in the staff report should the item require Board approval.

Correction or Withdrawal of Bids; Cancellation of Awards

Correction or withdrawal of inadvertently erroneous bids before or after bid opening, or cancellation of awards or contracts based on such bid mistakes, may be permitted where appropriate. Mistakes discovered before bid opening may be modified or withdrawn by written notice received prior to the time set for bid opening.

Mistakes discovered after bid opening may be modified or withdrawn only to the extent that the bidder can show by clear and convincing evidence that a mistake of a nonjudgmental character was made, the nature of the mistake, and the bid price actually intended. After bid opening, no changes in bid prices or other bid provisions prejudicial to the interest of the Authority or fair competition shall be permitted. In lieu of bid correction, a bidder alleging a mistake may be permitted to withdraw its bid if:

- The mistake is clearly evident on the face of the bid document but the intended correct bid is not similarly evident; or
- The bidder submits evidence that clearly and convincingly demonstrates that a mistake was made.

All decisions to permit the correction or withdrawal of bids, or to cancel awards based on bid mistakes, shall be supported by a written determination.

Contract Award

The contract shall be awarded by appropriate notice to the lowest responsible and responsive bidder whose bid conforms in all material respects to requirements and criteria set forth in the invitation for bids.

- (a) *Authority.* The Purchasing Manager has the authority to award and sign contracts that do not exceed the amount defined under management authority in the Roles and Responsibilities Matrix (Exhibit 2). Contracts that exceed management authority are to be executed by the Purchasing Manager or the Fire Chief upon approval of the Executive Committee or the Board of Directors.
- (b) *Public record.* After the Authority issues a notice of intent to award, or in the absence of a notice of intent to award upon final contract execution, the bids shall be available for public inspection, except to the extent that the withholding of information is permitted or required by law.
- (c) *Encumbrance of funds.* Except in cases of emergency, or in cases where specific authority has been first obtained from the Fire Chief, the Purchasing Manager shall not issue any purchase orders for supplies or equipment unless there exists an unencumbered appropriation in the

fund account against which said purchase is to be charged. All purchases, regardless of encumbrances, shall be made in conformance with the policies established by the OCFA Procurement Code and any other applicable requirements.

- (d) *Procurement of recycled material.* Recycled products shall be used whenever practicable when they are of comparable quality, of equivalent price and appropriate for the intended use. Recycled products shall be procured in accordance with Public Contract Code, § 22150, et seq.
- (e) *Low tie bids.* If there are two or more low responsive bids from responsible bidders which are identical in price, all other evaluation criteria, and that meet all the requirements set forth in the IFB, preference shall be given to the firm having a legitimate place of business within Orange County. In the event that the low tie bids each have places of business within Orange County, award may be made by random selection in a manner prescribed by the Purchasing Manager.

8.2 Request for Proposals (RFP)

The competitive sealed RFP method is utilized to obtain the best value for goods and/or services through a process involving several possible sources. RFPs are issued with the intent of providing a competitive process from which the respondent best meeting the needs of the Authority, and providing the best overall value may be selected. RFPs are generally used on larger and more complicated projects where additional criteria besides price are considered in selecting the source. An important difference between the RFP and IFB process relates to the finality of initial offers. Under the RFP method, changes in the nature of a proposal, and in prices, may be negotiated after proposals are opened. In contrast, changes in the price of goods and services are not negotiable in the IFB process. The RFP process allows the Authority to describe a need and the key criteria which will be used in evaluating proposals while outlining the terms and conditions under which the respondent will operate or supply their goods and services. The process provides for full competition among proposals and allows for negotiation with the offeror or offerors to obtain the best services or commodities at the best price.

Specifications

Another important difference between the RFP and IFB method is that the RFP might not contain a detailed specification, but may instead convey a description of a challenge or desired outcome as a result of the solicitation. This description may be written specifically or it may be generic. The RFP allows for the offerors to submit proposals for their solution to the requirement described by the Authority. This process of providing a description rather than a specification allows the Authority to use the capability of the offerors so that expertise does not have to be developed in house.

Two-Step Process

A prequalification process may be conducted prior to the issuance of the RFP, as the first step in a two step-solicitation process, to establish a list of qualified offerors. Qualification criteria may include: financial capacity/stability, company history, capacity to perform, relevant experience, and any other criteria relevant to services or items being sought by the Authority. Prequalification requirements will constitute the minimum requirements necessary to fulfill the contract. In the event a prequalification process is used, the only proposals submitted from prequalified offerors will be considered.

Public Notice

RFPs are electronically posted on the Authority's web site. Notice of the RFP shall be made available for public inspection no less than fourteen (14) days prior to the date set for the opening of proposals. A shorter time may be deemed necessary for a particular procurement as determined in writing.

Pre-Proposal Conference

When it is in the best interest of the Authority, a pre-proposal conference may be conducted. If a pre-proposal conference is conducted, it shall be not less than seven (7) days before the offer due date and time, unless the Purchasing Manager makes a written determination that the specific needs of the procurement justify a shorter time. The purpose of the pre-proposal conference is to clarify any questions which may exist on the part of the proposers regarding the specifications or scope of work, prior to the offer due date. Pre-proposal conferences shall not be mandatory for potential offerors unless it is clearly in the Authority's best interest.

Solicitation Amendment

The solicitation amendment is issued to do any or all of the following:

- Make a correction in the solicitation;
- Correct defects or ambiguities;
- Provide additional information or instructions; or
- Extend the offer due date and time if the Purchasing Manager determines that an extension is in the best interest of the Authority.

If a solicitation is changed by a solicitation amendment, the amendment will be posted to the Authority's web site. It is the responsibility of the offeror to obtain any solicitation amendments and acknowledge receipt of amendment as specified in the solicitation amendment.

Receipt of Proposals

Proposals shall not be opened publicly. No proposals shall be handled as to permit disclosure of the contents of any proposal to competing offerors. Proposals shall be open for public inspection after final execution of the contract, except to the extent that the withholding of information is permitted or required by law. If the offeror designates a portion of its proposal as confidential, it shall isolate and identify in writing the confidential portions.

Late Proposals

A proposal is late if it is received at the location designated in the request for proposals after the time and date set for receipt of proposals. Late proposals shall be rejected. Offerors submitting proposals that are rejected as late shall be so notified.

Evaluation Criteria

The RFP shall state the criteria to be used in the evaluation of the proposals and shall include their relative importance. Pricing is one of the criteria evaluated. The point value given to pricing should be as high as possible without undermining the intent to achieve best value. The actual point value could vary between a service RFP and a commodity RFP. In no case should the point value of price be less than 25 percent of the total points available, unless otherwise approved by Executive Management or Board of Directors for specific RFPs.

Selection Committee

A selection committee shall be appointed to evaluate the proposals and make a recommendation based on the criteria set forth in the request for proposals. The evaluation committee shall be comprised of at least three (3) members who have no conflict of interest with the selection process. Members of the evaluation committee shall be selected based on their qualifications and expertise related to the subject

matter. Proposals can only be evaluated on the criteria set forth in the solicitation and no other factors or criteria may be used in the evaluation.

Evaluation Scores

Evaluators shall score proposals individually. The initial score sheets containing the evaluators notes and comments shall remain in the possession of the individual evaluators, and at no time shall this information become part of the permanent procurement file. Based upon the individual evaluator scores, a proposal summary page will be developed which specifically includes details of all proposals (along with their respective rankings), the evaluation committee's recommendation for award, and any other pertinent information (staff estimate) when appropriate. This summary page will be maintained in the procurement file and included in the staff report should the item seek Board approval.

Interviews

When the total contract value is anticipated to exceed \$1,000,000, the evaluation committee must conduct interviews with the responsible offerors who have submitted proposals determined to be acceptable and within a competitive range. All offerors shall be given fair and equitable treatment and all portions of the interview will be recorded either in written or digital media and kept as part of the procurement file. For contracts valued under \$1,000,000, the Purchasing Manager may elect, but is not required to, conduct formal interviews with the offerors.

Discussions and Negotiations

Discussions and/or negotiations may be conducted with one or more offerors. Each Offeror shall be accorded fair and equal treatment in conducting negotiations and there shall be no disclosure of any information derived from proposals submitted by competing offerors.

- (a) *Concurrent negotiations.* Negotiations may be conducted concurrently with offerors for the purpose of determining source selection and/or contract award.
- (b) *Exclusive negotiations.* Exclusive negotiations may be conducted with the offeror whose proposal is determined in the source selection process to be most advantageous to the Authority. Exclusive negotiations may be conducted subsequent to concurrent negotiations or may be conducted without requiring previous concurrent negotiations. Exclusive negotiations shall not constitute a contract award nor shall it confer any property rights to the successful offeror. If exclusive negotiations are conducted and an agreement is not reached, the Authority may enter into exclusive negotiations with the next highest ranked offeror without the need to repeat the formal solicitation process.

Proposal Revisions Post Interview and Negotiations

After interviews and/or negotiations, and prior to any award, the evaluation committee may request revisions to proposals in the form of a Best and Final Offer (BAFO). Late best and final offers will not be accepted. If no best and final offer is received by the stated due date and time, the offeror's initial offer will serve as their best and final offer.

Contract Award

Contract award shall be made to the responsible offeror whose proposal is determined in writing to be the most advantageous to the Authority taking into consideration the evaluation criteria set forth in the request for proposals as concurred by the Purchasing Manager, and approved by the Board, as required by the Roles & Responsibilities Matrix (Exhibit 2). The contract file shall contain the basis on which the award is made.

9. Cooperative Purchasing

When the Purchasing Manager determines it to be in the best interest of the Authority, a purchase for goods or services, other than Public Works construction, may be made using a Cooperative Agreement. *See Section 20 for further definition of Cooperative Agreement or Purchasing.* The Authority may lead a competitive solicitation in collaboration with one or more other public agencies, or utilize an existing agreement or contract previously established by other public entities for similar items.

In order for a Cooperative Agreement to be eligible for use, the awarded contract must have resulted from a full and open competition, using source selection methods substantially equivalent to those specified in the OCFA Purchasing Ordinance (Article III). Use of a Cooperative Agreement is sometimes referred to as “piggybacking” if the agency is using the bid results and contract of one specific agency, rather than a group of agencies involved in the establishment or use of a contract.

A record of cooperative procurements shall be maintained as a public record, and such procurements exceeding the amount defined in the Roles and Responsibilities Matrix (Exhibit 2) must be approved by the Executive Committee prior to award.

10. Sole Source Procurement

Sole source procurement shall be avoided except when no reasonable alternative exists. However, when the requesting department provides written evidence to support their sole source request, and the Purchasing Manager determines, after conducting a good faith review of available sources, that there is only one viable source for a required material or service, a contract may be awarded without competition. The Purchasing Manager may require the submission of cost analysis or other pricing data and that negotiation as to price, delivery, and terms are conducted for such an award.

A record of sole source procurements shall be maintained as a public record, and such procurements exceeding the amount defined in the Roles and Responsibilities Matrix (Exhibit 2) must be approved by the Executive Committee or Board of Directors prior to award.

Sole Source with Justification

In addition to the authority for sole source procurement, the Executive Committee or the Board of Directors may authorize sole source procurements above the small purchase amount for supplies, equipment or services (including maintenance), when the Executive Committee or the Board of Directors determines that, due to one or more of the unusual or special circumstances outlined below, it would be in the best interest of the Fire Authority to accomplish the procurement without compliance with competitive sealed bidding, competitive sealed proposals, or procurement of professional design services:

- (a) *Continuity of Service.* It would not be feasible or advisable to change the current provider (i.e., operational inefficiency)
- (b) *Time is of the Essence.* Timing to obtain needed supplies, equipment or services would not allow for a solicitation process (non-emergency procurements)
- (c) *Significant Cost Savings Factor.* It would be financially prudent to not issue a solicitation and/or change the current provider (i.e., cost-prohibitive); or
- (d) *Organizational Need.* A specific provider will provide a significant benefit and satisfy an organizational need (i.e., added value to the organization) that cannot be secured from other providers.

This section is not applicable to the procurement of construction services. The using department requesting the sole source with justification procurement shall provide written evidence to support the procurement determination. Any sole source with justification procurement under this section shall be limited to those materials, equipment or services necessary to satisfy the Fire Authority's need and shall be made with sound fiscal discretion. A written determination by the Chief Procurement Officer with review and approval from the Assistant Chief, Business Services of the basis for the sole source with justification procurement and for the selection of the particular provider shall be provided to the Executive Committee or Board of Directors prior to authorization of the procurement and shall be maintained as a public record. The determination and the award shall be made by the Executive Committee or the Board of Directors in accordance with internal departmental procedures ensuring that the procurement is fair, honest, prudent, and is in the public interest.

11. Public Works Informal Bidding

On February 22, 1996, the Authority adopted the alternative informal bidding procedures set forth in the California Uniform Public Construction Cost Accounting Act (CUPCCAA) for public project work performed or contracted by OCFA. This provided the ability to utilize informal bidding procedures set forth in the California Public Contract Code (PCC) §22000-§22045. This does not preclude the Authority from utilizing more restrictive procedures if, and when required by federal or state law, where federal or state funds are involved in the contract to be awarded, or when the Purchasing Manager determines it is in the best interest to of the Authority to do so. Public Works as defined in Labor Code § 1720(a) is construction and other enumerated construction-related tasks including maintenance, (see Labor Code§ 1771) such as construction, alteration, demolition, installation, maintenance, or repair work, done under contract, and paid for in whole or in part out of public funds, and may include preconstruction and post-construction activities related to a public works project. The OCFA Purchase Process and Thresholds for Public Works Decision Matrix (Exhibit 4) provides dollar thresholds defining the process for public works and public projects. Per the Roles and Responsibilities Matrix (Exhibit 2), all informal public projects valued up to \$200,000 can be awarded by the Purchasing Manager.

Contractors List

Per Public Contract Code §22034, OCFA must invite all licensed contractors to apply for inclusion on the list of qualified contractors identified according to work categories annually. A contractor may have their company added to the list at any time by providing the required information to the Procurement team.

Contractors included on the contractors list are notified of public works projects specific to the trades they have identified in their registration. Inclusion on the contractors list only determines whether contractors meet minimum qualification requirements and is not meant as a mechanism to score contractors or rate them for use on a project.

Request for Qualifications (RFQual)

A Request for Qualifications is used to qualify a professional or firm for a specific project requiring specialized skills such as architectural, engineering, or consulting services or when a professional or firm is needed to provide specifications and details for a project with an undefined scope of services. It can also be used for pre-qualifying one or more firms offering professional services when anticipated future needs require the availability of the firm(s) as needed for services of the same or similar discipline. This can be the first step in a two-step solicitation process.

The RFQual utilizes a qualifications-based selection method of awarding contracts under which the most appropriate professional or firm is selected based on qualifications such as knowledge, skill, experience, and other project-specific factors rather than fees as prescribed in Government Code § 4525-4529.5.

Payment and Performance Bond

Per Civil Code §9554, Payment and Performance Bonds are required for contracts over \$25,000 in an amount not less than 100 percent of the total amount payable pursuant to the public works contract. Bid bonds of not less than ten (10) percent of the total bid amount are required for solicitations valued over \$25,000.

Public Works Projects (less than \$60,000)

Projects valued at \$60,000 or less may be completed by force account (by Property Management employees) or through a negotiated contract, per PCC § 22032(a). OCFA may also select a contractor from the list of prequalified contractors who are qualified, capable, and are otherwise able to meet the Authority's requirements for the project.

Public Works Projects (between \$60,000 and \$200,000)

Public Works Projects with a value exceeding \$60,000 and less than \$200,000 must be bid in accordance with the procedures as defined in PCC §22034 and 22036. OCFA will solicit informal bids by publishing a notice that describes the project in general terms, provides information on how to obtain more detailed information about the project, and states the time and place for the submission of bids. A clear and concise scope of work containing a description of the project will be included in the bid documents. Scope of work with desired outcome shall be written to encourage maximum and fair competition. Any brand name used in the specifications or scope of work will be used only for the purpose of establishing descriptive information and will not be used to restrict competitive bidding.

Contracts are to be awarded to the lowest responsive, responsible bidder pursuant to PCC § 22032(b). This does not preclude the Authority from utilizing more restrictive bidding thresholds when it is in the best interest of the OCFA.

12. Public Works Formal Bidding

Public works contracts valued over \$200,000 are solicited using the formal bid procedures provided in PCC § 22032(c) and 22037, and follow the source selection methods outlined below.

Design-Bid-Build

The Design-Bid-Build method for construction projects generally begins with a request for qualifications to hire a professional or firm to provide specifications and/or drawings for the project (design) followed by a bid for construction. A contract must be awarded to a qualified architect and/or engineer for the development of the scope of work. The scope of work is then included in the bid document for the actual construction. The scope of work provided by the architectural/engineering firm provides detailed descriptions of the physical or functional characteristics of the project, inclusive of any related commodities, equipment, or services desired. Scope of work with desired outcome shall be written to encourage maximum and fair competition. Any brand name used in the specifications or scope of work will be used only for the purpose of establishing descriptive information and will not be used to restrict competitive bidding. The bid is then advertised as required by the formal bidding procedures in accordance with PCC § 22032(c). Board approval of the contract award is by required if the contract

exceeds \$200,000. A bid to complete the project is issued utilizing the scope of work provided by the architect/engineer.

This source selection method follows the process for bidding and contract award as described in Section 8 of this policy manual with bids unconditionally accepted without alteration or correction, except as authorized in the OCFA Procurement Code, and with evaluation based on the requirements set forth in the bid, inclusive of valid State Contractors Licensing, Department of Industrial Relations registration, and ability of the contractor to meet bonding and insurance requirements.

The lowest responsive responsible bidder shall be recommended for award in accordance with PCC § 21501. A summary page including details of all bids received, the staff recommendation for award, and any other pertinent information will be maintained in the bid file available for public record. These details will be provided in the staff report when the contract requires Board approval.

Pre-Qualification of Contractors

Contractors will be prequalified for Design-Bid-Build projects using the process and thresholds below. For projects valued less than \$1,000,000, prequalification is submitted through the same solicitation vehicle as bid pricing. For projects valued greater than \$1,000,000, prequalification is submitted through a separate solicitation following the most recent model questionnaire published by the California Labor Commissioner.

Pre-Qualification Process for Projects Less than \$1,000,000 – One Solicitation	
Solicitation	Purpose
Invitation for Bid	<p>One Solicitation issued to prequalify contractors and then to hire the contractor who will build the project. Contractor must provide evidence in their submittal that they meet the OCFA's pre-qualification standards prior to the contractor's bid being considered. <i>Per CA PCC 22034 (projects up to \$200,000) and CA PCC 22032 (projects over \$200,000).</i></p> <p>Those contractors who pass this pre-qualification review will then proceed in the process for further evaluation of the contractor's bids.</p> <p>Plans, specifications, and contract awards are brought to the Board of Directors for adoption and approval if the value exceeds \$200,000.</p>
Pre-Qualification Process for Projects Greater than \$1,000,000 – Two Solicitations	
Solicitation	Purpose
Request For Statement of Qualifications	<p>The first solicitation will be issued to pre-qualify construction contractors to be eligible to submit a bid to build the project. <i>Per CA PCC 20101.</i></p>
Invitation for Bid	<p>The second solicitation will then be issued only to those contractors who were pre-qualified in the first solicitation. The IFB will be used to hire the contractor who will build the project. <i>Per CA PCC 22032.</i></p> <p>Plans, specifications, and contract awards are brought to the Board of Directors for adoption and approval.</p>

Design-Build (DB) Applicable to Projects in Excess of \$1,000,000

Since OCFA elected to follow the Public Contract Code as it applies to a general law city, the DB method may only be used when soliciting projects in excess of \$1,000,000, per PCC §22162. In the design-build process, a single design-build entity is responsible for both the design and construction of a project. This

procurement process is a two-step process. In the first step, a request for qualifications is requested. Only the top three (3) design-build entities are invited to submit proposals. In contrast to Design-Bid-Build, DB relies on a single point of responsibility for the contract. The performance specifications and any plans must be prepared by a design professional who is duly licensed and registered in California. OCFA must follow the design-build procurement process as described in PCC §22164.

The Design-Build Entity proposing the lowest cost or best value (whichever is most favorable to OCFA) shall be recommended for an award in accordance with PCC § 22164. A summary page including details of all bids received, the staff recommendation for award, and any other pertinent information will be maintained in the bid file available for public record. These details will be provided in the staff report should the item require Board approval.

Payment and Performance Bond

Per Civil Code §9554, Payment and Performance Bonds are required for contracts over \$25,000 in an amount not less than 100 percent of the total amount payable pursuant to the public works contract. Bid bonds of not less than ten (10) percent of the total bid amount are required for solicitations valued over \$25,000.

Contract Award

For a Design-Bid-Build project, the contract shall be awarded by appropriate notice to the lowest responsible and responsive bidder whose bid conforms in all material respects to requirements and criteria set forth in the invitation for bids. Design-Build projects are awarded based on best value from firms selected to participate in the solicitation process following the prequalification process.

The recommendation for award is submitted to the Board of Directors inclusive of the project, plans, and specifications in accordance with PCC § 22039, the contract is approved by the Board. The approved contract is then executed by the Purchasing Manager or designee.

13. Emergency Procurement

In the event of an emergency (as defined in Section 20 of this document), when there is a threat to public health, welfare or safety, or other situation that makes compliance with the OCFA competitive procurement procedures contrary to the public interest, the Fire Chief may make, or authorize others to make, emergency procurements of materials, services, or construction. Emergency procurements shall be made with as much competition as is practicable under the circumstances.

The requesting department of an emergency procurement must provide written evidence justifying the need, and the procurements shall be limited to only those materials, services or construction necessary to satisfy the immediate, critical needs within the specified time limits of 70 hours as defined by the Federal Emergency Management Agency (“FEMA”), in order to qualify for potential reimbursement to the Authority. All procurements related to the emergency occurring after the specified time limit (currently 70 hours) must abide by the procedures outlined in Section 14 of this policy manual, as required in Title 2 of the Code of Federal Regulations Part 200, if federal or pass-through funds will be utilized.

Emergency procurements exceeding the amount defined in the Roles and Responsibilities Matrix (Exhibit 2) must be executed by the Purchasing Manager upon approval by the Chair or Vice Chair of the Board of Directors, and a written determination of the basis for the emergency and for the selection of the supplier shall be maintained as a public record. Purchases in excess of the amounts delegated to Authority

Management must be reported at the next Executive Committee meeting and/or for long-duration emergency incidents, reported quarterly. Staff will also report to the full Board following the Executive Committee's receipt and/or ratification of the emergency purchases report.

Public Works Emergencies

In cases of emergency when public works construction related repair or replacements are necessary and exceed amounts as defined in the Roles and Responsibilities Matrix (Exhibit 2), the Fire Chief or designee has authority to declare an emergency and authorize replacement or repair without adopting plans, specifications, working details, or competitive bidding requirements when it is impracticable to convene a meeting of the Board of Directors prior to addressing the emergency needs. The authorization for the exemption from procurement (requirements by four-fifths vote) will be addressed at next scheduled meeting as required per PCC § 22035 and 22050. In all cases, public works emergency procurements should follow the procedures outlined in Exhibit 4.

14. Federally Funded Purchases

The Office of Management and Budget (OMB) implemented the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) in December 2014. The Uniform Guidance provides an authoritative set of rules and requirements for all government agencies receiving federal grants directly from the federal government or from pass-through agencies such as the State of California.

OCFA must establish and follow the documented procurement policies and procedures which comply with Title 2 of the Code of Federal Regulations (CFR) § 200.318 through § 200.327, known as the Uniform Guidance (as applicable). The OCFA must use its own documented procurement procedures §200.318 (a) which reflect applicable State and local laws and regulations as well as conforming to the applicable Federal law and standards identified in this policy.

All OCFA procurements expending federal funds received directly from the federal government or from a pass-through agency, must comply with the provisions of Title 2 of the Code of Federal Regulations (CFR) § 200.318 through § 200.327. Federal regulations will apply to these purchases unless OCFA procurement procedures are more restrictive. Additional compliance requirements may be applicable as determined by the funding agency and funding source.

The following policies were developed in accordance with the Uniform Guidance:

Standards of Conduct for All Parties Involved in Procurement §200.318 (c)(1) – All standards as defined in 3.2 of this policy manual apply to federally funded procurements. The OCFA may take appropriate disciplinary actions for violations of such standards by officers, employees, or agents of the recipient.

Full and Open competition §200.319 – All procurement transactions must be conducted in a manner that provides, to the maximum extent practical, full and open completion using one of the methods as defined in the Uniform Guidance based on the most restrictive thresholds as defined in the Uniform Guidance or the OCFA Purchasing Ordinance. In order to ensure objective contractor performance and eliminate unfair competitive advantage, contractors that develop or draft specifications, requirements, statements of work, invitations for bids, or requests for proposals must be excluded from competing for such procurements.

Specifications §200.319 (d)(1) - The specifications must incorporate a clear and accurate description of the technical requirements for the material, product, or services required. The descriptions in competitive

procurements must not contain features which unduly restrict competition. The description may include a statement of the qualitative nature of the material, product or service to set forth minimum essential characteristics and standards for conformity for the intended use. Any specific features which must be met by the offerors must be clearly stated along with any requirements the offerors must fulfill and any other factors that will be used in evaluating the bids or proposals.

Procurement of Recycled Materials §200.323 – When the purchase price of items exceeds \$10,000, or the value of the quantity acquired during the preceding fiscal year exceeded \$10,000, OCFA must procure only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR Part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition. Documentation of the determination are to be maintained with the file.

Minority Businesses, Women’s Business Enterprises and Labor Surplus Area Firms §200.321 – OCFA must take all necessary affirmative steps to assure that minority businesses, women’s business enterprises, and labor surplus area firms are used when possible. The affirmative steps include:

1. Placing qualified small and minority businesses and women’s business enterprises on solicitation lists;
2. Assuring that small and minority businesses, and women’s business enterprises are solicited whenever they are potential sources;
3. Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women’s business enterprises;
4. Establishing delivery schedules, where the requirement permits, which encourages participation by small and minority businesses, and women’s business enterprises;
5. Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce; and
6. Requiring the prime contractor, if subcontracts are to be let, to take the affirmative steps listed in the preceding paragraphs (1) through (5).

Use of Pre-Qualified lists §200.319(e) – Procurements may not use standing, pre-qualified lists, unless the list is open for new qualifications during the solicitation period and the list includes enough qualified sources to ensure maximum open and free competition. The use of a two-step procurement process where the first step is a qualification process specific to the procurement is allowable under the Uniform Guidance.

Local Preference or Geographical Exclusion §200.319 (c) – A local preference shall not be applied when evaluating bids or proposals. Geographical exclusions or qualifications must not be included in the scope of work. *The only exception is for professional architectural and engineering services where the use of a geographical selection criterion resulted in an acceptable number of qualified firms.*

Domestic preferences for procurements §200.322 - As appropriate and to the extent consistent with law, the OCFA should, to the greatest extent practicable under a Federal award, provide a preference for the purchase, acquisition, or use of goods, products, or materials produced in the United States (including but not limited to iron, aluminum, steel, cement, and other manufactured products).

Considerations Prior to Solicitation

Is the acquisition necessary? §200.318 (d) – The OCFA must avoid acquisition of unnecessary or duplicative items. Consideration should be given to consolidating or breaking out procurements to obtain a more economical purchase. Where appropriate, an analysis will be made of lease versus purchase alternatives, and any other appropriate analysis to determine the most economical approach.

Are state and local intergovernmental agreements available? §200.318 (e) – OCFA encourages entering into state and local intergovernmental agreements where appropriate for procurement or use of common or shared goods and services in an effort to foster greater economy and efficiency.

Has Federal excess and surplus property been considered? §200.318 (f) – OCFA encourages the use of Federal excess and surplus property in lieu of purchasing new equipment and property whenever such use is feasible and reduces project costs.

Value Engineering in Construction contracts. §200.318 (g) – OCFA encourages the use of value engineering clauses in contracts for construction projects of sufficient size to offer reasonable opportunities for cost reductions. Value engineering is a systematic and creative analysis of each contract item or task to ensure that its essential function is provided at the overall lower cost.

Methods of Procurement Title 2 CFR§200.320

Simplified Purchasing Procedures

Micro-purchase §200.320(a)(1)(iv)(A) – Non-Federal entities may establish a threshold higher than the micro-purchase threshold identified in the Federal Acquisition Regulation (\$10,000) in accordance with the requirements of this section. OCFA self-certifies a threshold of \$50,000. OCFA has elected to implement a micro-purchase threshold of \$50,000 to provide for uniformity between OCFA and Federal procurement requirements for those purchases valued between \$10,000 and \$50,000. As a low-risk auditee, OCFA qualifies for a micro-purchase threshold of \$50,000 and maintains the required documentation.

The OCFA threshold for competition is more restrictive than the Federal threshold. As such, purchases between \$10,000 and \$50,000 require a request for quotes from three (3) qualified sources as practicable. Award of a purchase up to \$50,000 may be made with no solicitation required provided that OCFA policies are followed and, the agency determines reasonableness of price and awards the contract. The Davis-Bacon Act is applicable for construction contracts in excess of \$2,000.

Small Purchases §200.320(a)(2) – OCFA threshold is more restrictive (less than \$50,000) requires request for quotes from three (3) qualified sources as practicable. Federal threshold (currently \$250,000 or less), requires that quotes must be obtained from an adequate number of qualified sources (no less than three). OCFA will follow the more restrictive requirements when utilizing federal funds.

Formal Procurement Procedures - Federal threshold (over \$250,000), Since the OCFA threshold is more restrictive, a purchase with federal funding over \$50,000 will be processed using one of the formal procurement methods provided below. Solicitations should clearly state all the requirements the supplier must fulfill in order for the bid or proposal to be considered by the OCFA.

Invitation for Bid (Sealed Bid) §200.320(b)(1)

- *Requirements* – complete technical specifications are provided, an independent estimate is required before receiving bids or proposals, solicit bids from adequate number of sources (requirement two or more responsible bidders are willing to participate), provide sufficient time for responses, publicly advertise solicitation, public opening, fixed price contract, award to lowest responsive and responsible bidder.

Request for Proposals (Competitive Proposal) §200.320(b)(2)

- *Requirements* – scope of work provided, solicit proposals from adequate number of qualified sources, solicitation must be publicized and include all factors for evaluation and their relative importance, the

RFP must contain written method for conducting technical evaluations received and for ranking proposals, award contracts to the responsible firm whose proposal is most advantageous to the program with price and other factors considered.

- *Qualification Based Selection* may be used for architectural/engineering professional services where by qualifications are evaluated and the most qualified competitor is selected subject to negotiation of fair and reasonable compensation. Price is not considered as a selection factor, however this is only applicable to procurement of architectural/engineering professional services.

Non-Competitive Bids or Proposals §200.320(c) – Procurement by noncompetitive proposals may only be used when one or more of the following situations apply:

- After a solicitation of a number of sources is completed, competition is determined inadequate. §200.320(c)(5) When only a single bid or proposal is received in response to a solicitation, profit margin must be negotiated as a separate item. *Language must be included in applicable solicitations allowing such negotiations.*
- Item is available only from a single source.
- Public exigency or emergency for the requirement will not permit delay resulting from a competitive solicitation. *The Federal government defines an emergency as the first 70 hours after a disaster.*
- Federal awarding agency or pass-through entity expressly authorizes noncompetitive proposals in response to a written request from OCFA.

Cost/Price Analysis §200.324(a) – Procurements over the simplified acquisition threshold (including any contract amendments), must have a cost/price analysis completed and documented. For competitive procurements above the simplified acquisition threshold, the cost/price analysis must be completed prior to issuing the solicitation. The cost analysis is the review and evaluation of each element of cost to determine whether it is reasonable, allocable to the grant program and an allowable cost for the grant program. Price analysis involves a comparison of marketplace prices.

Types of Contracts – Acceptable types of contracts that may be awarded are: lump sum, unit price, cost plus fixed fee, time and materials with a not to exceed amount, and intergovernmental agreements. §200.323(d) Cost plus a percentage of cost and percentage of construction cost methods of contracting must not be used.

Use of Time and Material Type Contracts §200.318 (j)(1) – Prior to entering into a time and materials type contract, a determination must be made and documented that no other contract type is suitable. Time and materials contracts must establish a maximum price that the contract exceeds at its own risk. This type of contract defines cost as the actual cost of materials, and the direct labor hours charged at a fixed hourly rate that reflect wage, general and administrative expenses and profit. §200.318 (j)(2) OCFA must assert a high degree of oversight on such contract to obtain reasonable assurance that the contractor is using efficient methods and effective cost controls.

Contract Award §200.318 (h) The OCFA must award contracts only to responsible contractors possessing the ability to perform successfully under the terms and conditions of a proposed procurement. Consideration will be given to such matters as contractor integrity, compliance with public policy, record of past performance, and financial and technical resources. Multiple awards can only be made from an IFB or RFP when requirements are separated into lots, regions, or other established distinctions between work to be performed under the resulting contracts.

Bonding Requirements §200.326 – Except as otherwise required by statute, an award that requires the contracting (or subcontracting) for construction or facility improvements shall provide for OCFA to follow its own requirements relating to bid guarantees, performance bonds, and payment bonds unless the construction contract or subcontract exceeds the simplified acquisition threshold. For those contracts or

subcontracts exceeding the simplified acquisition threshold, the Federal awarding agency may accept the bonding policy and requirements of OCFA, provided the Federal awarding agency has made a determination that the Federal Government's interest is adequately protected. If such a determination has not been made, the minimum requirements shall be as follows:

1. A bid guarantee from each bidder equivalent to five (5) percent of the bid price. The "bid guarantee" shall consist of a firm commitment such as a bid bond, certified check, or other negotiable instrument accompanying a bid as assurance that the bidder shall, upon acceptance of his bid, execute such contractual documents as may be required within the time specified.
2. A performance bond on the part of the contractor for 100 percent of the contract price. A "performance bond" is one executed in connection with a contract to secure fulfillment of all the contractor's obligations under such contract.
3. A payment bond on the part of the contractor for 100 percent of the contract price. A "payment bond" is one executed in connection with a contract to assure payment as required by statute of all persons supplying labor and material in the execution of the work provided for in the contract.

Contract Provisions §200.327 – In addition to other provisions required by the Federal agency, state or the OCFA, the following provisions must be included in all applicable procurements as provided in Appendix II to Part 200:

- a. Contracts in excess of the simplified acquisition threshold shall contain contractual provisions or conditions that allow for administrative, contractual, or legal remedies in instances in which a contractor violates or breaches the contract terms, and provide for such remedial actions as may be appropriate.
- b. All contracts in excess of \$10,000 shall contain suitable provisions for termination for cause and for convenience by OCFA, including the manner by which termination shall be effected and the basis for settlement.
- c. Equal Employment Opportunity – Except as otherwise provided under 41 CFR Part 60, all contracts that meet the definition of “federally assisted construction contract” in 41 CFR Part 60-1.3, in excess of \$10,000, must include the equal opportunity clause provided under 41 CFR 60-1.4(b), in accordance with Executive Order 11246, “Equal Employment Opportunity”
- d. Davis-Bacon Act, as amended (40 U.S.C. 3141-3148). – When required by Federal program legislation, all prime construction contracts in excess of \$2,000 awarded by OCFA must include a provision for compliance with the Davis-Bacon Act (40 U.S.C. 3141-3144 and 3146-3148) as supplemented by Department of Labor regulations (29 CFR Part 5, “Labor Standards Provisions Applicable to Contracts Covering Federally Financed and Assisted Construction”). In accordance with the statute, contractors must be required to pay wages to laborers and mechanics at a rate not less than the prevailing wages specified in a wage determination made by the Secretary of Labor. In addition, contractors must be required to pay wages not less than once a week. OCFA must place a copy of the current prevailing wage determination issued by the Department of Labor in each solicitation. The decision to award a contract or subcontract must be conditioned upon the acceptance of the wage determination. The OCFA must report all suspected or reported violations to the Federal awarding agency. The contracts must also include a provision for compliance with the Copeland “Anti-Kickback” Act (40 U.S.C. 3145) as supplemented by Department of Labor regulations (29 CFR Part 3, “Contractors and Subcontractors on Public Building or Public Work Financed in Whole or in Part by Loans or Grants from the United States”). The Act provides that each contractor or sub-recipient must be prohibited from inducing, by any means, any person employed in the construction, completion, or repair of public work, to give up any part of the compensation to which he or she is otherwise entitled. OCFA must report all suspected or reported violations to the Federal awarding agency.

- e. Contract Work Hours and Safety Standards Act (40 U.S.C. 3701-3708) – Where applicable, all contracts awarded by OCFA in excess of \$100,000 that involve the employment of mechanics or laborers must include a provision for compliance with 40 U.S.C. 3702 and 3704, as supplemented by Department of Labor regulations (29 CFR Part 5). Each contractor must be required to compute the wages of every mechanic and laborer on the basis of a standard work week of 40 hours. Work in excess of the standard work week is permissible provided that the worker is compensated at a rate of not less than one and a half times the basic rate of pay for all hours worked in excess of 40 hours in the work week. The requirements of 40 U.S.C. 3704 are applicable to construction work and provide that no laborer or mechanic must be required to work in surroundings or under working conditions which are unsanitary, hazardous or dangerous. These requirements do not apply to the purchases of supplies or materials or articles ordinarily on the open market, or contracts for transportation or transmission of intelligence.
- f. Rights to Inventions Made Under a Contract or Agreement – If the Federal award meets the definition of “funding agreement” under 37 CFR § 401.2(a) and OCFA wishes to enter into a contract with a small business firm or nonprofit organization regarding the substitution of parties, assignment or performance of experimental, developmental, or research work under the “funding agreement,” OCFA must comply with the requirements of 37 CFR Part 401, “Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements,” and any implementing regulations issued by the awarding agency.
- g. Clean Air Act and Federal Water Pollution Control Act as amended – Contracts of amounts in excess of \$150,000 must contain a provision that requires OCFA to agree to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act (42 U.S.C. 7401-7671q) and the Federal Water Pollution Control Act as amended (33 U.S.C. 1251-1387). Violations must be reported to the Federal awarding agency and the Regional Office of the Environmental Protection Agency (EPA).
- h. Mandatory standards and policies relating to energy efficiency which are contained in the state energy conservation plan issued in compliance with the Energy Policy and Conservation Act (43 U.S.C. 6201).
- i. Debarment and Suspension (Executive Orders 12549 and 12689) – A contract award must not be made to parties listed on the government-wide Excluded Parties List System in the System for Award Management (SAM), in accordance with the OMB guidelines at 2 CFR 180 that implement Executive Orders 12549 and 12689 “Debarment and Suspension.” The Excluded Parties List System in SAM contains the names of parties debarred, suspended, or otherwise excluded by agencies, as well as parties declared ineligible under statutory or regulatory authority other than Executive Order 12549. This applies to all federally funding contracts regardless of the threshold.
- j. Byrd Anti-Lobbying Amendment certification must be obtained from all Offerors for procurements in excess of \$100,000. The text provided below will be added as a submittal requirement or will be otherwise obtained as applicable: *“Offeror certifies that it and its subcontractors will not and have not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant or any other award covered by 31 U.S.C. 1352. List as a disclosure any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award by Offeror or Offeror’s subcontractors.”*
- k. Procurement of recovered (recycled) materials – OCFA and its contractors must comply with the Solid Waste Disposal Act § 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act. The requirements of § 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR Part 247 that

contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition. When the purchase price of items exceeds \$10,000, or the value of the quantity acquired during the preceding fiscal year exceeded \$10,000, OCFA must procure only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR Part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition.

Addition provision needs to be added to solicitations allowing for price and profit margin negotiation in the case that only one bid is received in compliance with §200.323.

Documentation/Recordkeeping §200.318 (i)– The Authority must maintain records explaining the rationale for the method of procurement, selection of contract type, contractor selection, basis for price, cost/price analysis, and lease versus purchase alternatives. The documentation will be maintained in the solicitation folder in the Purchasing Section in accordance with the OCFA retention policy.

§200.325 (b) OCFA shall, on request, make available for the Federal awarding agency, pre-award review and procurement documents, such as request for proposals or invitations for bids, independent cost estimates, etc., when any of the following conditions apply.

1. OCFA's procurement procedures or operation fails to comply with the procurement standards in the Federal awarding agency's implementation of this Circular.
2. The procurement is expected to exceed the "Simplified Acquisition Threshold" (currently \$150,000) and is to be awarded without competition or only one bid or offer is received in response to a solicitation.
3. The procurement, which is expected to exceed the Simplified Acquisition Threshold, specifies a "brand name" product.
4. The proposed award over the Simplified Acquisition Threshold is to be awarded to other than the apparent low bidder under sealed bid procurement.
5. A proposed contract modification changes the scope of a contract or increases the contract amount by more than the amount of the Simplified Acquisition Threshold.

Oversight – §200.318 (b) OCFA must maintain oversight to ensure that contractors perform in accordance with the terms, conditions, and specifications of their contracts or purchase orders.

15. Sustainable Procurement

The Authority encourages procurement that takes into account the economic, environmental and social impacts of the Authority's spending. Whenever practicable, procurements should be planned in such a way that allows the authority to meet its needs for goods, services, construction works and utilities while achieving value for money on a whole-life basis in terms of generating benefits not only to the organization, but also to society and the economy, while remaining within the carrying capacity of the environment.

Consistent with the requirements of PCC §22150-22154, the Authority promotes the use of recycled/recyclable supplies and materials, reusable products, and products designed to be recycled. The use of such materials or products to the maximum extent practicable, financially feasible, and allowable within the specifications is encouraged provided that the performance or operational effectiveness of the product or material is not detrimentally affected, or that health and safety is not negatively impacted by the use of such products or materials.

Sustainable Procurement Guidelines

1. Waste prevention, recycling, market development and use of recycled/recyclable materials through lease agreements, contractual relationships and purchasing practices with suppliers, contractors, businesses and other governmental agencies is encouraged.
2. Adopt waste prevention, recycling and use of recycled supplies/materials as a priority of the Authority.
3. Generate less waste material by reviewing how supplies, materials and equipment are manufactured, purchased, packaged, delivered, used, and disposed.
4. Procure recycled material when practicable.
5. Ensure compliance with Title 24 certification requirements for lighting projects and Energy Star ratings are present on all new appliances so as to reduce the overall energy usage of the Authority and increase the efficient use of available resources. When practicable utilize LEED certification standards as a model for new construction.

16. Protests

Throughout the solicitation and contracting process, Procurement staff and stakeholders are to follow procurement best practices to avoid or mitigate potential protests. However, any actual or prospective bidder (aka “interested party”) who is aggrieved in connection with the solicitation or award of a contract may file a protest in accordance with the process described in the OCFA Purchasing Ordinance (Article IX).

The Purchasing Manager has the authority to settle and resolve protests and contract claims. All protests must be in writing and include the name, address, telephone number, email and signature of the of the interested party; the solicitation or contract number; a detailed statement of the legal and factual grounds of the protest, including copies of relevant documents; and the form of relief requested.

Protests concerning solicitations should be filed not less than five (5) working days before the solicitation due date. Protests concerning contract awards shall be filed no later than seven (7) days after issuance of the intent to award. The Purchasing Manager, without waiving the Authority's right to dismiss the protest for lack of timeliness, may consider a protest that is not filed timely. The Purchasing Manager shall give notice of the protest to the successful contractor if award has been made or, if no award has been made, to all interested parties. Material submitted by a protestor shall not be withheld from any interested party except to the extent that the withholding of information is permitted or required by law.

While a protest is in progress, the Authority may proceed with the solicitation or the contract unless the Purchasing Manager determines there is a reasonable probability that the protest will be sustained or that the stay of procurement is not contrary to the substantial interests of the Authority. The Purchasing Manager shall issue a written decision to the protestor within 14 days, including an explanation of the basis of the decision and a statement of the available appeals process. If the protest is sustained, in whole or part, the Purchasing Manager shall implement a remedy appropriate to the circumstances.

A protestor may appeal the decision of the Purchasing Manager to the Fire Chief within seven (7) days from the date the decision is issued. The appeal shall contain all the information originally set forth in the protest, a copy of the decision of the Purchasing Manager; and the specific factual or legal error in the decision of the Purchasing Manager that forms the basis of the appeal. A decision by the Fire Chief shall be final.

17. Staff Reports

Staff reports must be submitted for contract awards requiring approval by the Board of Directors or its Executive Committee, as outlined in the Roles & Responsibilities Matrix (Exhibit 2). The staff report should contain at a minimum the following sections: Summary, Recommended Action, Background, and Attachments (if needed).

The **Summary** section briefly describes the purpose of the report. Staff reports requesting the renewal of a previously approved contract, regardless of the procurement type, should reference “amendment”, “continuation” or “previously approved” status in the title and body of the report. The **Recommended Action** specifies terms such as duration, amount, and renewal conditions that must be adhered to upon execution of the contract. The **Background** should consist of a detailed description of the items or services to be provided, the solicitation method, analysis of the evaluation, and anticipated results of the action. **Attachments** should include a summary page containing details of all bids received, the staff recommendation for award, and any other pertinent information as well as the Contract (if any) that will be awarded.

For public works contracts, staff reports must include a summary of references checked, a bid tabulation comparing the low-bid pricing to the engineer’s estimate and all other bids submitted, and a summary of past and current projects.

Any contract resulting from the solicitation must be approved by OCFA legal counsel in advance.

18. Contract Representative Duties

The Contract Representative (department staff) is responsible for contract administration following an award. The duties of the Contract Representative outlined in the professional services contract include providing instructions, approving modifications to the work being performed or the project timeline, along with receiving project reports and retaining all documents drawings, specifications, reports, records, documents and other materials prepared by Firm in the performance of the contract.

The Contract Representative must ensure vendor compliance with any pricing agreements in effect, approve payment of invoices, monitor the progress of the project, inspect and accept any goods or services provided by the vendor, and provide timely feedback of vendor performance.

The Contract Representative may also request that the Purchasing Manager direct the supplier to perform services in addition to those specified in the contract. Any additional compensation not exceeding one-hundred thousand dollars (\$100,000) annually must be approved by written contract. Any greater increase must be approved in writing by the Executive Committee of the OCFA Board of Directors as required in the Roles and Responsibilities Matrix (Exhibit 2).

Contract administration can take many forms but typically requires the support of procurement for renewals, extensions, amendments, and cures. Compliance issues must be well documented by the Contract Representative and brought to the attention of Procurement in a timely manner.

19. Surplus

Fixed/controlled assets and other items owned by OCFA that are considered obsolete or no longer usable may be declared surplus. The Purchasing Manager is responsible for determining the most cost-effective

manner of disposing of surplus property, including public auction or other public sale; vendor trade-in; or donation or sale to other government agencies or non-profit organizations.

Surplus property may not be sold to OCFA employees unless the general public is given the same opportunity; therefore, OCFA employees may only obtain surplus property through public sale.

Surplus items may be donated to another government agency or non-profit organization, rather than sold, upon approval from the Fire Chief (for items valued at \$5,000 or less) and/or the Executive Committee or Board of Directors (for items valued at more than \$5,000).

It may be determined that a fixed/controlled asset or other item declared surplus may instead be utilized by another OCFA section/division. Items transferred to another area of the organization are no longer considered surplus property, since they will be retained by the OCFA in a different capacity.

Surplus equipment must have all OCFA identification removed prior to disposal. Surplus vehicles must have all OCFA identification and special equipment removed prior to disposal. Support vehicles will have light bars, radios and all lettering removed. Operations vehicles will have Code 3 equipment, radios and all lettering removed. Vehicles declared surplus must be inspected and must have either a certificate of compliance or non-compliance prepared if offered for retail sale.

Unless otherwise provided, all proceeds from the sale of surplus property will be deposited into the Authority's general fund.

20. Definition of Key Terms

“Aggregate Amount” is the total amount that has been spent with a supplier. It could be on a specific contract or for a specific item. The aggregate amount determines if a procurement will require competition and or Executive Committee or Board approval.

“Agreement” is an understanding or arrangement between two or more parties. Also, see “Contract” and “Purchase Order.”

“Best Interest” means the discretionary rationale a purchasing official uses in taking action most advantageous to the agency when it is impossible to delineate a specific response by law or regulation adequately.

“Best Value” is a method in a competitive sealed proposal process, also known as an RFP, which permits the evaluation of criteria besides pricing to determine the best overall value to OCFA. The evaluation criteria must be stated in the solicitation.

“Blanket Order (Blanket Purchase Order) (BO)” is a price agreement between OCFA and a supplier that allows for authorized OCFA employees to purchase specified goods and/or services at pre-established prices, dollar limits and/or other terms and conditions throughout the term of the agreement (unusually one year or longer). The BO may be renewable.

“Bonds” are forms of insurance to protect OCFA on a project. Standard purchasing related bonds include bid bonds, performance, and payment bonds to guarantee the bidder will honor their bid, enter into a contract, perform and complete all work contracted for, and pay all material suppliers and subcontractors for services and materials provided. Note: PCC§ 7103 requires all public work projects \$25,000 or greater to require a payment bond not less than 100 percent of the total contract amount.

“Brand Name or Equal” refers to using a brand name to describe the standards of quality, performance, and other characteristics needed to meet the requirements of a solicitation, and invite offers for alternative, but equivalent products from a bidder.

“Business” means any corporation, partnership, individual, sole proprietorship, joint-stock company, joint venture, or other private legal entity.

“California Uniform Public Construction Cost Accounting Act (CUPCCAA)” is an alternative method for public project work performed or contracted by public entities in California as defined by Public Contract Code § 22000 et seq. The Authority adopted the alternative informal bidding procedures on February 22, 1996, establishing informal bidding procedures for public works. Details of the bid thresholds and requirements can be found in PCC § 22000-22045.

“Capital Improvement” means an outlay of funds for the acquisition or improvement of real property, which extends the life or increases the productivity of the real property.

“Centralized Purchasing” means that only the Purchasing Manager and designees have the authority to purchase, negotiate and or contract for supplies, services, and equipment on behalf of the OCFA.

“Change Order” is a written document signed and issued by the Purchasing Manager or her designee, directing the supplier or contractor to make a change or modification to a purchase order or contract. Also called an amendment, contract amendment, or contract modification. In some instances, a change order will require EC/Board approval (see the Roles and Responsibilities Matrix (Exhibit 2)).

“Chief Procurement Officer (CPO)” is the person appointed by the Fire Chief to be the central procurement and contracting authority for the Authority. At OCFA, this is the Purchasing Manager.

“Competition” refers to various solicitation and bidding processes used by OCFA to ensure that all suppliers have an equal opportunity to obtain OCFA business. Purchases made with federal and state grant funds (i.e., FEMA, UASI, etc.) can have additional restrictions (such as lower dollar thresholds than OCFA’s requirements) for requiring competition.

“Competitive Negotiation” is a method for acquiring goods, services, and construction for public use.

“Conflict of Interest” is a situation where the personal interests of a contractor, public official, and or designated employee are/is, or appear to be, at odds with the interests of the agency.

“Confirming Purchase Order” A purchase order issued “after the fact” (goods or services have been received) restating the terms and conditions that were agreed to by the department. Per the Uniform Commercial Code, all contracts in excess of \$500 must be in writing.

“Construction” The process of building, reconstructing, erecting, altering, renovating, improving, demolishing, or repairing any Fire Authority owned, leased, or operated facility. Construction does not generally include maintenance work, which is defined to include routine, recurring, and usual work for the preservation or protection of any Fire Authority owned or operated facility for its intended purposes. However, the California Labor Code includes routine maintenance, repair, or operation (MRO) of existing real property in their definition of construction and imposes additional requirements on contractors performing such work. See Public Works information below.

“Construction project management” means those services provided by a licensed architect, registered engineer, or licensed general contractor.

“Contract” means all types of Fire Authority agreements, regardless of what they may be called, (purchase order, professional services agreement, maintenance agreement, blanket order, etc.) for the procurement of materials, maintenance, services, public works, construction, or the disposal of materials

“Contract claim” means a written demand or written assertion by one of the contracting parties seeking, as a matter of right, payment in a sum certain, adjustment or interpretation of contract terms, or other relief arising under or relating to the contract.

“Contract representative” means any person duly authorized to participate in the source selection process, including but not limited to; preparing specifications and written determinations, conducting negotiations, making award recommendations, and administering contracts.

“Contractor” shall mean any corporation, partnership, individual, sole proprietorship, joint venture, or other legal entity which enters into a contract to sell commodities, services, or construction services to the Authority.

"Consultant" means a person or firm who provides professional or expert advice and/or recommendations, such as architects, engineers, attorneys, etc.

"Cooperative Agreement" An established (competitively bid) contract that is available for government agencies to use, without the need to conduct their own solicitation

"Cooperative Purchasing" means procurement conducted by, or on behalf of, more than one public procurement unit to get the benefit of volume purchasing discounts and reduction of time and cost.

"Cost" means the aggregate cost of all materials and services, including labor performed by force account.

"Days" unless otherwise specified, means calendar days and shall be computed by excluding the first day and including the last working day, unless the last day is a holiday, and then it is also excluded.

"Delegated Purchasing Authority" Is the authority to obligate OCFA to a purchase that the Purchasing Manager has delegated to a specific OCFA employee, for example, by use of the Cal Card).

"Department" means the Purchasing Section of the Business Services Department.

"Design professional" means an architect or engineer, or both, duly licensed for professional practice, which may be employed by an owner for the purpose of designing a project.

"Design-bid-build" means a project delivery method in which:

- a) There is a sequential award of two (2) separate contracts.
- b) The first contract is for design services.
- c) The second contract is for construction.
- d) Design and construction of the project are in sequential phases.
- e) Finance services, maintenance services, and operations services are not included.

"Design-build" means a project delivery method in which:

- a) There is a single contract for design services and construction services.
- b) Design and construction of the project may be in sequential or concurrent phases.
- c) Finance, maintenance, operations, preconstruction, and other related services may be included.

"Designee" means a duly authorized representative of the Purchasing Manager, designated by the Purchasing Manager.

"Discussions" means communication with an offeror, bidder, or respondent for the purpose of:

- a) Eliminating minor irregularities, informalities, or apparent clerical mistakes in the offer or response;
- b) Clarifying any offer or response to assure full understanding of, and responsiveness to, solicitation requirements;
- c) Resolving minor variations in contract terms and conditions; or
- d) Establishing the competency or financial stability of any offeror, bidder, or respondent."

“Disposal of material” means the sale of surplus property by public auction, including online electronic auction, competitive sealed bidding, trade-in, recycling, or other appropriate method authorized by this code.

“Electronic” means electrical, digital, magnetic, optical, electromagnetic, or any other similar technology.

“Emergency” means a sudden, unexpected occurrence that poses a clear and imminent danger, requiring immediate action to prevent or mitigate the loss or impairment of life, health, property, or essential public services.

“Emergency for Public Projects” shall have the meaning provided in Public Contract Code § 22035 and 22050.

“Emergency Purchase” is a purchase made in response to a sudden, unexpected occurrence that poses a clear and imminent danger, requiring immediate action to prevent or mitigate the loss or impairment of life, health, property, or essential public services as defined in the OCFA Purchasing Ordinance. In an emergency situation, compliance with standard procurement practice may be impracticable; however, Purchasing must be notified. By definition, emergency purchases are those made within the first 70 hours following an event and are not the same as an “urgent” need.

“Encumbrance” Committed funds for a specific purchase, created when a PO is issued. The money for the purchase is committed when a PO is issued and is no longer available in the budget for other purchases. Blanket Orders are not encumbered.

“End User/Requestor” means the agency employee who is requesting the procurement be made.

“Equal or Equivalent” is a phrase used to indicate the acceptability of products or services that, although not identical to a given brand name or model, are functionally equivalent for the purpose to be used by the OCFA, and therefore may be bid as an alternate to the specification called out in the solicitation.

“Executive Committee” means the Executive Committee of the Orange County Fire Authority Board of Directors.

“Facility” means any plant, building, structure, ground facility, real property, street, highway, or other public work improvement.

“Filed” means delivery to the contract officer or to the Purchasing Manager, whichever is applicable. A time and date of receipt shall be documented in a verifiable manner for purposes of filing.

“Finance services” means financing for a construction services project.

“Fire Authority” means the Orange County Fire Authority.

“Firm” means any individual, firm, partnership, corporation, association, or other legal entity permitted by law to practice the profession of architecture, landscape architecture, engineering, environmental services, land surveying, or construction project management.

“Force account” means work performed on public projects by the Authority’s regularly employed personnel, including but not limited to labor, equipment, materials, supplies, and subcontracts of OCFA. Per Public Contract Code PCC 22032, the use of force account is limited to projects of \$60,000 or less.

“Governing instruments” means those legal documents that establish the existence of an organization and define its powers, including articles of incorporation or association, constitution, charter, and by-laws.

“Grant” means the furnishing of assistance, whether financial or otherwise, to any person to support a program authorized by law. Grant does not include an agreement whose primary purpose is to procure a specific end product, whether in the form of materials, services, or construction. A contract resulting from such an agreement is not a grant but a procurement contract.

“Informal Bidding Procedures” are those used for small dollar purchases of goods or services, as described in the OCFA Purchasing Ordinance Section 1-19, or public projects within the limits listed in the PCC § 22302, which do not require formal, sealed competitive solicitations. The requirements of informal solicitations for public works are described in PCC § 22034. All projects greater than the informal bid thresholds require formal solicitations and may require OCFA Board approval.

“Interested party” means an actual or prospective bidder, respondent, or offeror whose economic interest may be affected substantially and directly by the issuance of a solicitation, the award of a contract, or by the failure to award a contract. Whether an economic interest exists will depend upon the circumstances of each case. An interested party does not include a supplier, sub-consultant, or subcontractor to an actual or prospective bidder, respondent, or offeror.

“Invitation for Bids (IFB)” A formal competitive source selection method used when specifications and price are the only evaluation and awarding factors, and the lowest, responsive and responsible bidder is awarded the contract. Typically used for the purchase of goods greater than \$50,000 (formal bids).

“Local Bidder” means a bidder who regularly maintains a place of business, or maintains an inventory of materials, supplies, or equipment for sales in, and is licensed by, or pays business taxes within the County of Orange, California.

“Maintenance work” shall have the meaning provided in PCC § 22002(d), as that section may be amended from time to time, and shall include the following:

- (a) Routine, recurring, and usual work for the preservation or protection of any publicly owned or publicly operated facility for its intended purposes.
- (b) Minor repainting.
- (c) Resurfacing of streets and highways at less than one inch.
- (d) Landscape maintenance, including mowing, watering, trimming, pruning, planting, replacement of plants, and servicing of irrigation and sprinkler systems.

Note: Labor Code § 1771 provides specific requirements when contracting for these services.

“Materials” means all property, including but not limited to equipment, supplies, printing, insurance, and buildings but does not include land, a permanent interest in land, or leases of real property.

“Minor informalities or irregularities” means mistakes, or non-judgmental errors, that have a negligible effect on the price, quantity, quality, delivery, or other contractual terms whereby the waiver or correction of such mistakes does not prejudice other bidders, offerors, or respondents.

"Negotiations" means an exchange of information or any form of cooperation during which the offeror and the Authority may alter or otherwise change the conditions, terms, and price, unless prohibited, of the proposed contract.

"Person" means any corporation, consultant, business, individual, union, committee, club, other organization, or group of individuals.

"Piggyback" refers to a type of cooperative purchasing in which another governmental agency has completed a sealed bid procurement for the item(s) needed, and arranged as part of their resulting contract for other public purchasing agencies to be able to purchase from the selected vendor under the same terms and conditions as itself, eliminating the need for this particular item to be bid again.

"Potential Bidder or Offeror" means a person who, at the time the agency issues a solicitation or proposes to award a contract, is engaged in the sale or lease of goods or the services of the type to be procured under the contract, and who at such time is eligible and qualified in all respects to perform that contract.

"Preconstruction services" means professional or technical services during the design phase of a project.

"Prequalification" means a procedure to prequalify products or vendors and limit consideration of bids or proposals to only those products or vendors which have been prequalified through the establishment of a list of products that have been tested, or contractors whose capability to provide a service has been evaluated and approved based on written prequalification procedures.

"Prevailing Wage" The base pay rate established by the State of California and Federal law to ensure that all construction workers engaged in public works projects are paid adequately for the craft they are working in. It is the combination of an hourly pay rate plus fringe benefits. All public works projects greater than \$1,000 are subject to include prevailing wages. This also applies to maintenance work. See LC § 1771

"Procurement" means buying, purchasing, renting, leasing, or otherwise acquiring any materials, services, or construction. Procurement also includes all functions that pertain to the acquisition of any material, service, or construction, including but not limited to the description of requirements, selection and solicitation of sources, preparation, negotiation, and award of contract, and all phases of contract administration.

"Professional design services" means architect services, engineering services, geologist services, landscape architect services, and land surveying service or any combination of those services that are legally required to be accomplished, reviewed, and approved by professionals registered to practice in the pertaining discipline in the State of California.

"Professional engineer" refers to a person engaged in the professional practice of rendering service or creative work requiring education, training, and experience in engineering sciences and the application of special knowledge of the mathematical, physical, and engineering sciences in such professional or creative work as consultation, investigation, evaluation, planning or design of public or private utilities, structures, machines processes, circuits, buildings, equipment or projects, and supervision of construction for the purpose of securing compliance with specifications and design for any such work.

“Professional service” means a unique, technical function performed by an independent contractor or firm qualified by education, experience, and/or technical ability to provide services and may include consulting, marketing analysis, banking services, auditing, software development/design, and editing services.

“Property” means controlled fixed assets including supplies, materials, or equipment with a useful life of more than one (1) year and a value greater than \$5,000.

“Property transfer” means the transfer of controlled fixed assets between using agencies or transfer of property to or from the surplus property program.

“Proprietary Specification” means one that restricts the acceptable products or services to those of one manufacturer or vendor. A common example would be a specification by brand name or for a patented product, which excludes consideration of proposed “equals” or “equivalents.”

“Public notice” means the distribution or dissemination of information to interested parties using reasonably available methods. Such methods may include electronic mailing lists and a website maintained for that purpose.

“Public project” shall have the meaning provided in PCC § 22002(c), as that section may be amended from time to time, and shall include the following:

- (a) Construction, reconstruction, erection, alteration, renovation, improvement, demolition, and repair work involving any publicly owned, leased or operated facility.
- (b) Painting or repainting of any publicly owned, leased or operated facility.

“Public project” does not include maintenance work.

“Public works contract” means an agreement for the erection, construction, alteration, repair, or improvement of any public structure, building, road, or other public improvements of any kind.

“Public Works/Public Project” as used in Labor Code § 1720(a) defines public works as construction and other enumerated construction-related tasks including “maintenance” (see Labor Code § 1771), such as construction, alteration, demolition, installation, maintenance, or repair work, done under contract, and paid for in whole or in part out of public funds, and may include preconstruction and post-construction activities related to a public works project.

“Purchase Order (PO)” A legally binding written contract, encumbering funds between OCFA and a supplier documenting what the supplier will provide, including cost, delivery schedule, terms of payment, and delivery charges.

“Purchase Requisition (Req.)” A standardized fill-in form completed by the requesting department containing a complete description of their requirement submitted to Purchasing to authorize a purchase. This initiates the purchasing process.

“Purchasing Authority” refers to the authorization to obligate OCFA money. The Purchasing Manager is the central procurement and contracting authority for the OCFA and may delegate purchasing authority to designees. *Ordinance No. 009 Sec. 1-11(2)(4).*

“Registered supplier” means a supplier, vendor, or contractor that has registered as an interested party to do business with the Authority.

“Request for Information (RFI)” Informal request for information from the vendor community used to better develop specifications and to gauge interest in the providing services to OCFA. There is no award made from the RFI process.

“Request for Proposals (RFP)” A formal competitive source selection method used when other factors besides price will be used in the evaluation of the proposals. This method is typically used for services or when it is unknown what product best meets OCFA’s needs. The factors that will be evaluated must be included in the initial solicitation. Further negotiations with the top-ranked firms are allowable in this source selection method.

“Request for qualifications” refers to all written or electronic documents, whether attached or incorporated by reference, used to solicit qualifications from potential vendors.

“Request for Quotes (RFQ)” An informal competitive source selection method for purchases of materials or services (not construction) less than \$50,000. Detailed specifications are required, and the solicitation can be posted electronically or emailed, requiring less paperwork and faster turnaround than a formal sealed bid.

“Responsible bidder, offeror, or respondent” means a person who has the experience, integrity, quality, perseverance, reliability, capacity, facilities, equipment, and financial resources to perform the contract requirements fully.

“Responsive bidder” means a person who submits a bid that conforms in all material respects to the requirements and criteria in the solicitation.

“Scope of Work” The division of work to be performed under a contract or subcontract in the completion of a project or group of projects, typically broken out into groups of activities with specific tasks associated within each group.

“Services” means the furnishing of labor, time, or effort by a contractor, consultant, subcontractor, or sub-consultant, which does not involve the delivery of a specific end product other than required design documents or reports and performance. Services include but are not limited to; consulting, personal, professional, and legal counsel, auditing, technical, professional design, and construction management. They do not include employment agreements or collective bargaining agreements.

“Simplified Acquisition Threshold” means the dollar amount below which a non-Federal entity may purchase property or services using small purchase methods, as set forth in Title 2 of the Code of Federal Regulations, Part 200, as it may be amended from time to time.

“Single Source” refers to a procurement entered into after soliciting and negotiating with only one supplier, usually because of standardization, time constraints, the technology required, or the uniqueness of the product or service provided. A single source differs from a “sole source” in that the single source is not the **only** available product or supplier for the requested procurement but is being used based on special circumstances or perceived superiority to competing products or services.

“Sole Source” means a product or service that is available from **only** one supplier as a result of unique performance capabilities, manufacturing processes, compatibility requirements, or market conditions.

“Solicitation” A request to vendors to provide competitive offers for a commodity or service needs. This can also refer to the documents that are included in each solicitation. There are multiple types of solicitations, including RFQ, RFP, IFB, and RFI. See the definitions of each for further detail.

“Source Selection Method” The type of purchasing process and/or solicitation to be used for the purchase of a specific good or service.

“Specification” Detailed description of the physical or functional characteristics or the nature of supplies, equipment, service, or construction. Some examples include size, weight, performance parameters, safety requirements, etc.

“Splitting of Purchase” means splitting a purchase into smaller orders for the purpose of evading a policy rule (such as a CAL-Card limit) or bidding threshold. This practice is strictly prohibited by Procurement and Accounting standard codes of conduct.

“Subcontractor or sub-consultant” means a person who contracts to perform work or render service to a contractor or consultant as defined by this section or to another subcontractor or sub-consultant as a part of a contract with the Authority.

“Surplus property” means property no longer needed by using department for their operations, property in poor or non-working condition, or property that is a by-product (e.g., scrap metal, used tires and oil, etc.).

“Urgent Purchase” A purchase made to fill an immediate, unexpected need. Purchasing staff will make every effort to process urgent purchases within the OCFA Purchasing Ordinance and the law governing the type of purchase.

“Using department” means an organizational unit of the Authority, which utilizes any materials, services, or construction procured under this code.

“Written or in writing” means the product of any method for forming characters on paper or other material or viewable screen, which can be read, retrieved, and reproduced, including information that is electronically transmitted and stored.

21. Exhibits

Exhibit 1: OCFA General Order 6

ORANGE COUNTY FIRE AUTHORITY	Page 1 of 2	GO #6
	September 28, 2020 REVISED	
GENERAL ORDER	CONFLICT OF INTEREST	

PURPOSE AND SCOPE

This General Order provides Authority employees with guidance on avoiding conflicting relationships.

GENERAL ORDER

Outside employment opportunities are within the rights of any Fire Authority employee. However, the Authority retains the right to require that Authority employees not engage in outside employment or teaching that would interfere with the performance of their assigned duties or be a conflict of interest in their position with the Authority.

Authority time, property, tools, materials, records, confidential information, vehicles, or buildings shall not be used in conjunction with any outside employment or teaching, or for any other personal gain by an Authority employee without direct and specific approval by the Fire Chief.

Authority employees shall not engage in any outside activity, employment or enterprise that is inconsistent, or incompatible with, or in conflict with their duties as Authority employees. Such employment, activity or enterprise includes, but is not limited to, those which involve:

- (a) The use of Authority time, facilities, equipment, badge, or uniform for private gain or advantage, or gain or advantage of another entity.
- (b) The use of prestige or influence of Authority employment for private gain or advantage, or the gain or advantage of another entity.
- (c) The use of confidential information acquired by virtue of Authority employment for the employee's private gain or advantage or gain or advantage of another entity.
- (d) The acceptance of money or other consideration by an employee from any source except the Authority for the performance of an act which the employee would be required or expected to render in the regular course or hours of his/her Authority employment, or as a part of his/her duties as an Authority employee.
- (e) The performance of an act in other than his/ her capacity as an Authority employee, knowing that such act may later be subject directly or indirectly, to the control, inspection, review, audit, or enforcement by the employee or the department in which he/she is employed.
- (f) The representation of, or assisting in, the representation of private interests for profit before any board or commission of the County or in court when the Authority is a party.

ORANGE COUNTY FIRE AUTHORITY

Page 2 of 2

GO #6

September 28, 2020 REVISED

GENERAL ORDER

CONFLICT OF INTEREST

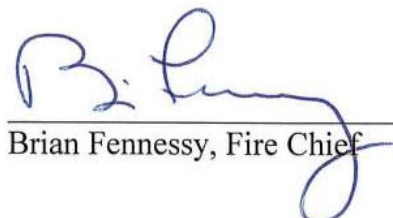
- (g) The solicitation of future employment with a business doing business with the Authority over which the employee has some control or influence in his/her official capacity at the time of transaction.
- (h) Tasks, work conditions, time demands, or schedule demands that detract from job performance with the Authority or cause the employee to be less efficient.

Authority employees who are engaged in, or who contemplate engaging in outside employment or teaching and are unsure whether that outside employment or activity is in violation of this General Order, shall submit a request through channels to their respective Department Chief. The information submitted shall include a clear and complete description of the activity.

The determination of inconsistency, incompatibility, and conflict made herein are subject to appeal to the Fire Chief presented within twenty days of the publication of this order.

In addition to the provisions of this order, Authority employees should also be aware that California law specifically prohibits the following activities:

- (a) Asking, receiving or agreeing to receive, any bribe, upon any agreement or understanding that a vote, opinion, or action upon any matter then pending, or which may be brought up for consideration in an official capacity, shall be influenced there by (Penal Code - 68).
- (b) Having financial interest in any contract made by the employee in his/her official capacity or by any body or board of which he/she is a member (Government Code - 1090).
- (c) Selling anything to the Authority when official duties are in any way related to the transaction (Government Code - 1090).
- (d) The making of, participating in the making of, or using official position to influence, a government decision in which a public official knows, or has reason to know, he/she has a personal financial interest (Government Code 87100).



Brian Fennessy, Fire Chief

Exhibit 2: OCFA Roles/Responsibilities/Authorities Matrix (Procurement Excerpt)

**ORANGE COUNTY FIRE AUTHORITY
Roles/Responsibilities/Authorities**

	Authority Management	Executive Committee	Board of Directors
Fund Balance - Assigned	Assign amounts for workers' compensation and the capital improvement program within requirements of the <i>Assigned Fund Balance Policy</i>	Budget & Finance Committee – Review calculations used to determine assignments for workers' compensation and the capital improvement program for consistency with <i>Assigned Fund Balance Policy</i>	Assign and un-assign fund balance for any specific purposes other than workers' compensation and the capital improvement program, within the guidelines of GASB Statement No. 54
Fund Balance – Committed			Commit and un-commit fund balance via minutes action, within the guidelines of GASB Statement No. 54
Contingency Planning and funding	Develop plan; administer budget in a manner consistent with plan and policies.	Budget & Finance Committee - Review contingencies and spending for compliance with plan and policies.	Establish plan and policies. Transfer of Appropriation for Contingencies requires prior approval of the Chair or the Vice Chair, in the absence of the Chair, and must be reported to the Board immediately in writing.
Debt obligation	Develop and recommend financing plans.	Budget & Finance Committee – Review of recommended financing plans.	Approve all debt obligations. (Note: long-term bonded indebtedness requires approval by 2/3 rd vote of the members.)
Commodity purchases (materials, equipment & supplies) Ord. 8, Sec. 1-3(18)	Approve purchase of all commodities contracts (selection process per Ord. 8, per Art. III selection process or Art. X cooperative purchasing).		Approve commodity purchases with the annual adoption of the budget, no further approval is required.

**ORANGE COUNTY FIRE AUTHORITY
Roles/Responsibilities/Authorities**

	Authority Management	Executive Committee	Board of Directors
Fixed asset purchases	Approve purchase of all fixed asset contracts (selection process per Ord. 8 per Art. III selection process or Art. X cooperative purchasing) within the budgeted amount approved by the Board of Directors.	Approve purchase of fixed assets that exceed the budgeted amount by more than 15% or \$100,000 (whichever is less).	Approve purchase of fixed assets included in the annual budget with the annual adoption of the budget, no further approval is required.
Professional and Consulting Services Contracts - general <i>services and consulting including architectural, engineering, and project management services.</i>	Approve all professional and consulting service contracts (selection process per Ord. 8, Art. III, or Art. X) for annual contract where the annual value to any one firm is less than \$100,000. Approve multi-year contracts (maximum five years) so long as the total annual contract amount does not exceed Authority Management.	Approve all professional and consulting service contracts in which the annual contract value to any one firm exceeds \$100,000. Contract extensions beyond the initial contract term and allowable contract extensions (exceeding five years) will require Executive Committee approval prior to contract extension.	
Contract Duration Five years (three years plus two additional one-year periods) <i>Applies to contracts exceeding small purchases as defined in Ord. 8 Sec 1-20</i>	Approve extension of contracts within management delegated authority for contracts with a duration up to five years.	Approve extension of contracts exceeding five years or contracts that exceed management delegated authority.	

**ORANGE COUNTY FIRE AUTHORITY
Roles/Responsibilities/Authorities**

	Authority Management	Executive Committee	Board of Directors
Maintenance Service Contracts - includes <i>repair and maintenance for facilities & equipment.</i>	<p>Approve all maintenance service contracts (selection process per Ord. 8, Art. III, or Art. X) for annual contract where the annual value to any one contractor is less than \$200,000.</p> <p>Approve multi-year contracts (maximum five years) so long as the total annual contract amount does not exceed Authority Management.</p> <p>Approve maintenance service contract increases within limits delegated herein to Authority Management.</p>	<p>Approve all maintenance service contracts in which the annual value to any one contractor exceeds \$200,000.</p> <p>Contract extensions beyond the initial contract term and allowable contract extensions (five year maximum) will require Executive Committee approval prior to contract extension.</p>	
Change Orders/ Modifications Professional & Consulting Service Contract Amendments (<i>Non Public Projects</i>)	<p>For professional & consulting service contracts within the limits delegated herein to Authority Management, approve change orders in any amount so long as the revised amount remains within the delegated limits.</p> <p>For contracts originally approved by the Executive Committee or Board of Directors, approve change orders within the original scope of work, less than 15%.</p>	<p>Approve change order/modifications to professional & consulting service contracts with original or revised values that exceed those amounts delegated herein to Authority Management.</p>	
Emergency Purchases (commodity and service contracts)	<p>Approve emergency purchases, as defined in Ord. 8, Sec. 1-3(14) & Sec. 1-22, up to the amounts delegated to Authority Management herein for purchases following standard selection process.</p>	<p>Purchases in excess of the amounts delegated to Authority Management require prior approval of Chair or Vice Chair and must be reported at the next Executive Committee meeting and/or for long-duration emergency incidents, reported quarterly.</p>	<p>Staff will also report to the full Board following the Executive Committee's receipt and/or ratification of the emergency purchases report.</p>

**ORANGE COUNTY FIRE AUTHORITY
Roles/Responsibilities/Authorities**

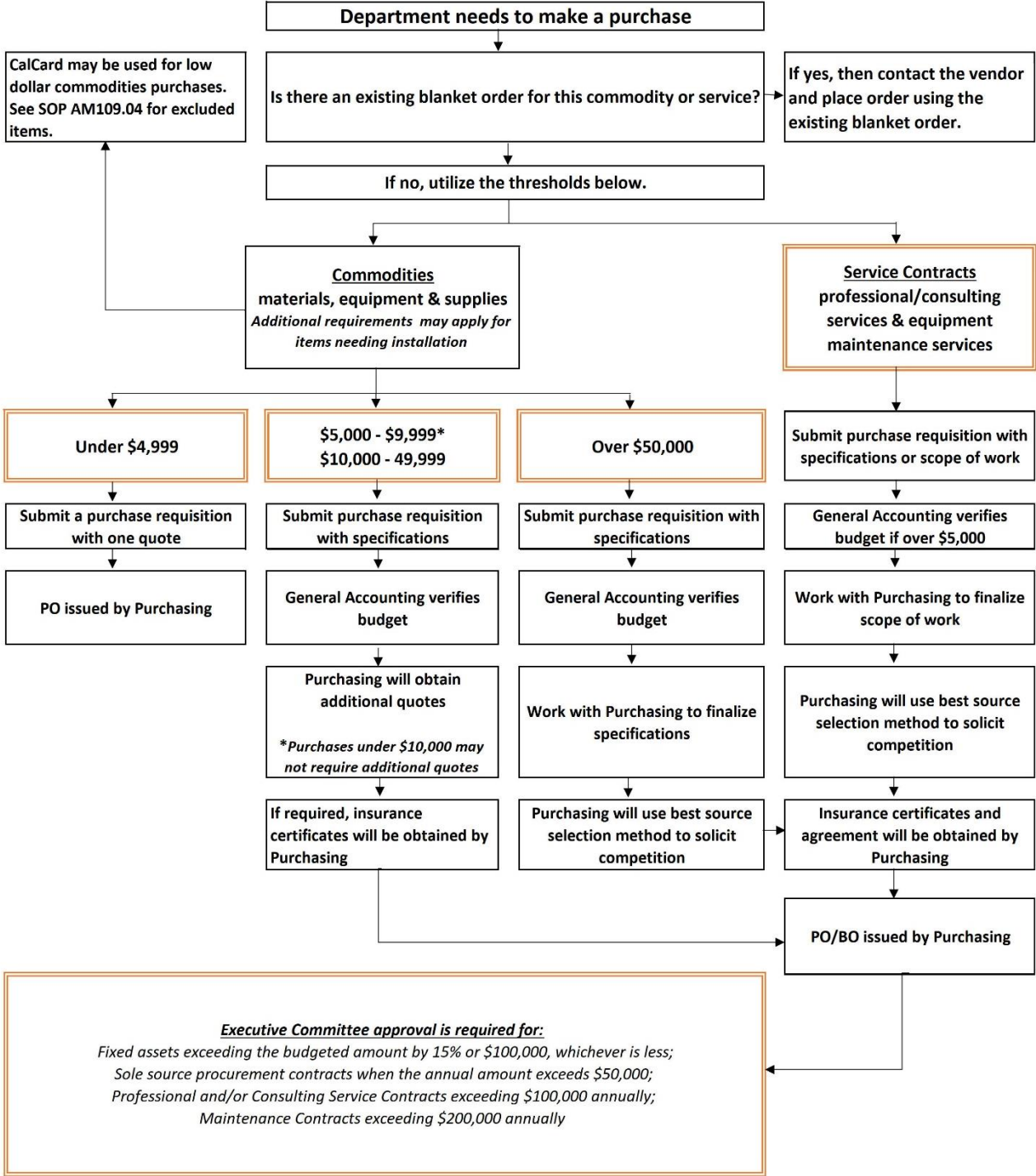
	Authority Management	Executive Committee	Board of Directors
Sole Source Contracts	Approve any sole source contract less than \$50,000 annually, so long as acceptable justification is established by the using department per the requirements in Ord. 8, Sec. 1-21(1) or Sec. 1-21(2)..	Approve any sole source contracts when aggregate amount exceeds \$50,000, so long as acceptable justification is established by the using department per the requirements in Ord. 8, Sec. 1-21(1) or Sec. 1-21(2). Sole source justification form is a required attachment to the staff report	
Public Projects - Informal & Formal as set forth in the California Public Contract Code Section 22032.	Approve all informal public projects in amounts up to the statutory limits authorized by Public Contract Code Section 22032 (Projects under \$200,000 effective 1-1-19).		Approve all formal public works contracts in amounts at or above the statutory limits authorized by Public Contract Code Section 22032(Projects over \$200,000 effective 1-1-19).
Public Projects - Change Orders/ Modifications for informal and formal Public Projects as set forth in Public Contract Code Section 22032	For informal public projects within the original scope of work, approve change orders in any amount so long as the revised total remains below the statutory limits authorized by Public Contract Code Section 22032 (b). For formal public projects originally approved by the Board of Directors, approve change orders within the original scope of work up to 15% of original contract amount.		Approve change order/modification on formal public projects over 15% of original contract amount.

**ORANGE COUNTY FIRE AUTHORITY
Roles/Responsibilities/Authorities**

	Authority Management	Executive Committee	Board of Directors
Public Projects – Emergency as defined in Public Contract Code Sections 22035 and 22050 (Ord. 8, Sec. 1-53)	Fire Chief or designee has authority to declare an emergency and authorize procurement of construction services and supplies without the competitive bidding requirements when it is impactable to convene a meeting of the Board of Directors prior to addressing the emergency needs.		Authorize exemption from procurement requirements by four-fifths vote (at next scheduled meeting) as required per Public Contract Code Sections 22035 and 22050.
Investment Practices	Provide financial data to Budget & Finance Committee, Executive Committee and Board of Directors. Develop draft policy.	Budget & Finance Committee - Review Treasury/Investment actions to insure compliance with policy. Executive Committee – review monthly reports.	Adopt investment and Treasury policies.
Setting of salaries/benefits and other terms and conditions of employment	Identify issues, recommend negotiations approach; negotiate with labor organizations as approved by the Board of Directors.	Review management recommendations; make recommendations to the Board of Directors.	Provide direction to chief negotiator on negotiations; adopt resulting MOUs and changes in the PSR.
Grievances	Administer procedures pursuant to MOU and PSR provisions.		
Disciplinary Actions	Implement disciplinary actions within legal and MOU requirements.		
Hire/Terminate	Hire/terminate Authority staff.	Make recommendations to the Board of Directors on General Counsel legal services contract and Fire Chief employment contract, and compensation of General Counsel and the Fire Chief.	Hire/terminate Fire Chief and General Counsel. Approve service contract for General Counsel. Approve employment contract for Fire Chief.
Appointments			Appointment of clerk, auditor, and treasurer (JPA Agreement Articles II.9 and II.13)

Exhibit 3: OCFA Purchase Process and Thresholds – Standard

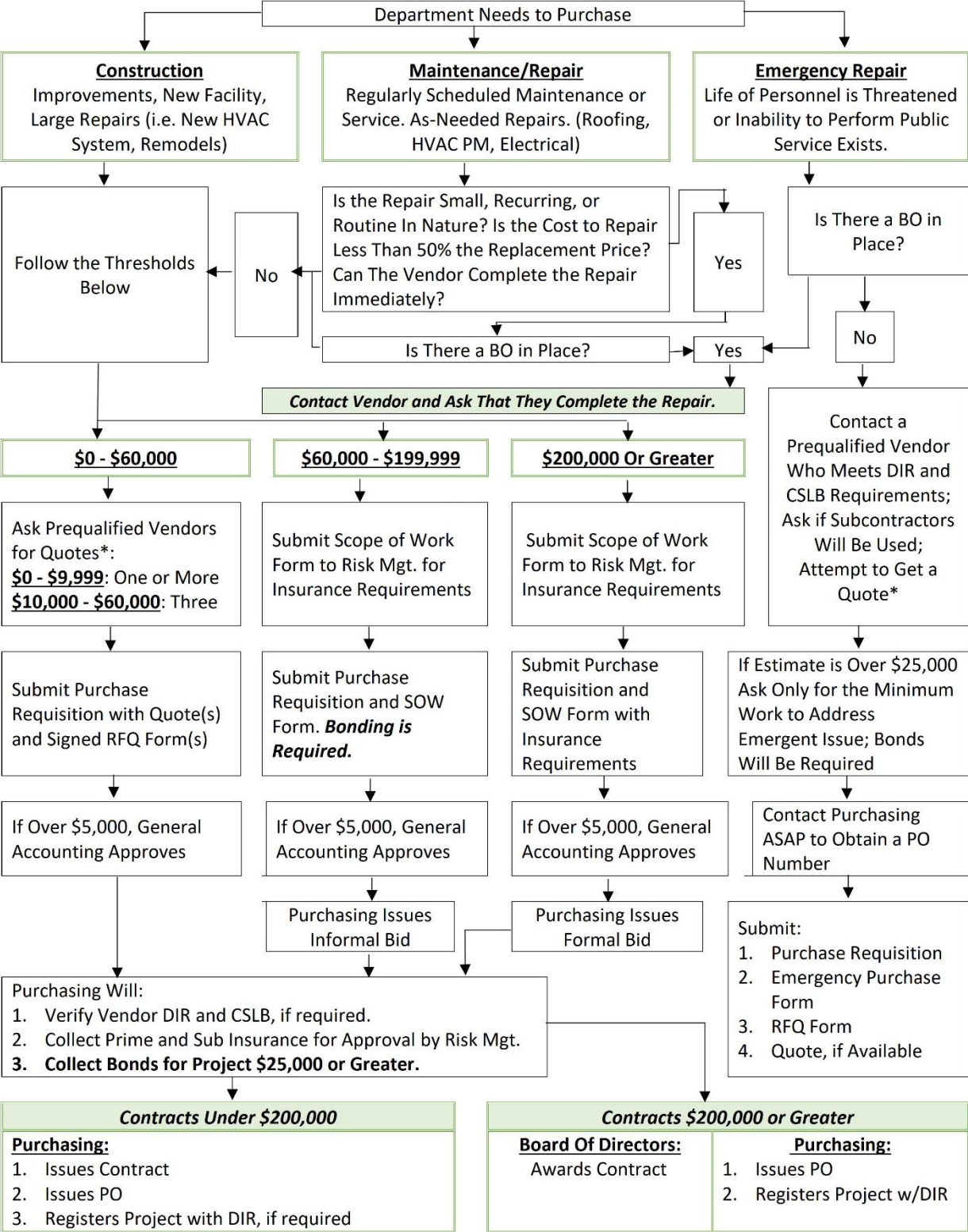
OCFA Procurement Process
Standard



This matrix is provided for general guidance. There are additional requirements mandated by the State of California for Building Maintenance and Public Works contracts.

Exhibit 4: OCFA Purchase Process and Standards – Public Works

OCFA Procurement Process
Public Works



*Use the RFQ Forms Provided by Purchasing and Found on theHive. Bonds are required for projects valued \$25,000 and greater. FY2021-22